# PRESENTATION TO DEBT INVESTORS

2nd quarter 2020 | September 2020



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The financial information presented for the six-month period ending 30 June 2020 was reviewed by the Board of Directors on 31 July 2020 and has been prepared in accordance with IFRS as adopted in the European Union and applicable at this date, and have been subject to a limited review by the Statutory Auditors. This information has not been audited.

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# **KEY HIGHLIGHTS AND GROUP PERFORMANCE**

### Q2 20 RESULTS : IMPACT OF COVID IN APRIL AND MAY, IMPROVEMENT IN ALL ACTIVITIES SINCE MID-MAY

BUSINESS PERFORMANCE	DECREASE IN COSTS	CONFIRMING COST OF RISK GUIDANCE	STRONG CAPITAL AND LIQUIDITY POSITION
Revenues from businesses: -15.7% in Q2 20 vs.Q2 19	Continued decrease in costs: -9.6% <sup>(1)</sup> in Q2 20 vs.	<b>Q2 20 cost of risk at</b> EUR 1,279m (x4 vs. Q2 19) of	<b>CET 1 level at 12.5%<sup>(2)</sup></b> ~350bp buffer over MDA <sup>(3)</sup>
Rebound in Retail activities and	Q2 19 which EUR 653m from S1/S2 provisioning, resulting from	,	Leverage ratio at 4.2%
Financial Services since mid-May, April and May affected by lockdown			LCR at 167% on average
Resilient Insurance, Private Banking		and rating migrations	TLAC and MREL above
and transaction banking		H1 20 cost of risk at 81bp of which EUR 864m from S1/S2	regulatory requirements
Strong momentum in Financing and Advisory		provisioning	Funding programme 81% achieved
Very strong quarter for FIC ; April and	Well on track to deliver	2020 each of rick expected at	2020 CETI ratio expected
May still affected by adverse market conditions and progressive recovery	2020 underlying cost	2020 cost of risk expected at the low end of the	2020 CETI ratio expected at the high end of the
since mid-May in Equities	target, expected at ~EUR 16.5bn	70bp-100bp range	11.5%-12.0% range
<ul> <li>(1) Reported. Underlying operating expenses:-4.0% in Q2 20 vs.Q2 19</li> <li>(2) Including +20bp of IFRS 9 phasing</li> <li>(3) 9.05% as of June, 30th 2020</li> </ul>			



# **Q2 20 GROUP PERFORMANCE**

FRENCH	INTERNATIONAL	AND FINANCIAL	GLOBAL BANKING AND	CORPORATE
RETAIL BANKING	RETAIL BANKING	SERVICES		CENTRE
Peak impact of the crisis in April and May, improvement since mid-May Service fees impacted by lockdown period and net interest margin penalized by strong increase in deposits	Revenues impacted by lockdown and interest rate cut in Czech Republic, Romania and Russia Loan production in June higher than Q2 19 monthly average	Resilient Insurance activity Good dynamic in protection and strong rebound in life Insurance since June Financial Services to Corporates impacted by lockdown period in April and May, recovery since June	Strong revenue performance in Financing and Advisory Record quarter in FIC ; April and May still affected by adverse market conditions in Equities, recovery since mid-May	Gross operating Income EUR -166m in Q2 20 Review of Global Markets and Investors Services financial trajectory leading to two non cash exceptional items: impairment of related goodwill for EUR -684m and deferred tax assets for EUR -650m
Strong decrease in costs	Strict cost discipline	Strict cost discipline	Strong decrease in costs	
(-8.5% vs. Q2 19)	(-2.9%* vs. Q2 19)	(-5.4%* vs. Q2 19)	(-9.2% <sup>(1)</sup> vs. Q2 19)	
Group Net Income	Group Net Income	Group Net Income	Group Net Income	Group Net Income
EUR +60m	EUR +83m	EUR +138m	EUR -67m	EUR -1 483m

Q2 20 Revenues at EUR 5.3bn, Q2 20 Group net income adjusted for exceptional non-cash items<sup>(2)</sup> at EUR 70m

(1) Excluding restructuring provision in Q2 19 (EUR -227m) and increase of EUR 38m related to Single Resolution Fund

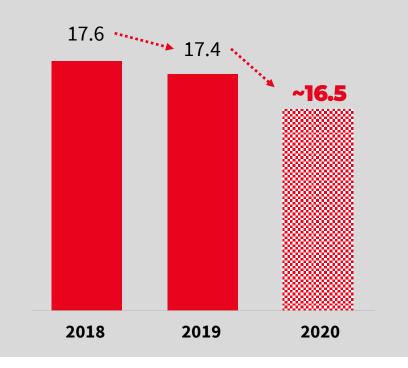
(2) Adjusted for exceptional items. Underlying Group net result at EUR 8m (adjusted for exceptional items and IFRIC 21 linearisation). See Methodology and Supplement p.53

\*when adjusted for changes in Group structure and at constant exchange rates



# **DECREASING COSTS**

\_Underlying costs (EURbn)



### DEMONSTRATED CAPACITY TO DECREASE COSTS, DESPITE COVID COSTS AND INCREASE IN REGULATORY COSTS

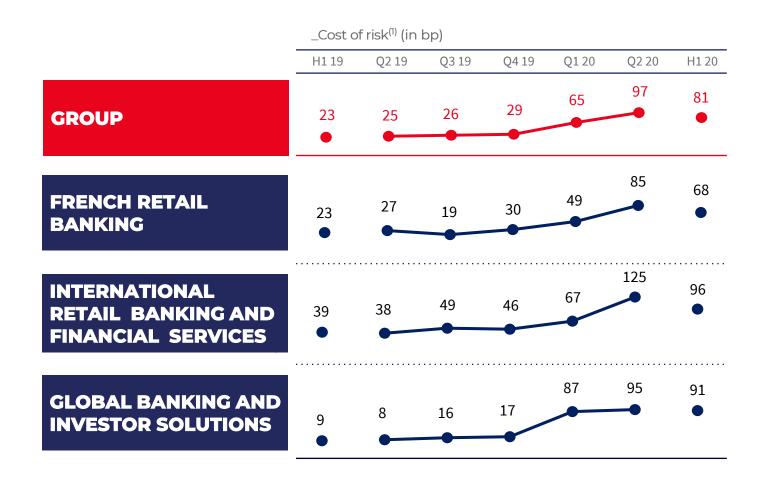
2019: **-1.1%** vs. 2018 H1 20: **-5.8%** vs. H1 19

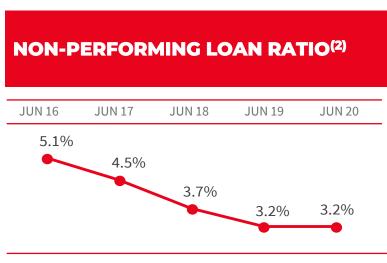
Q2 20: **-9.6%** vs. Q2 19

### **#1 PRIORITY : DECREASE GROUP COST IN 2020** AND BEYOND



# **COST OF RISK REFLECTING COVID-19 AND IFRS 9 EFFECTS**



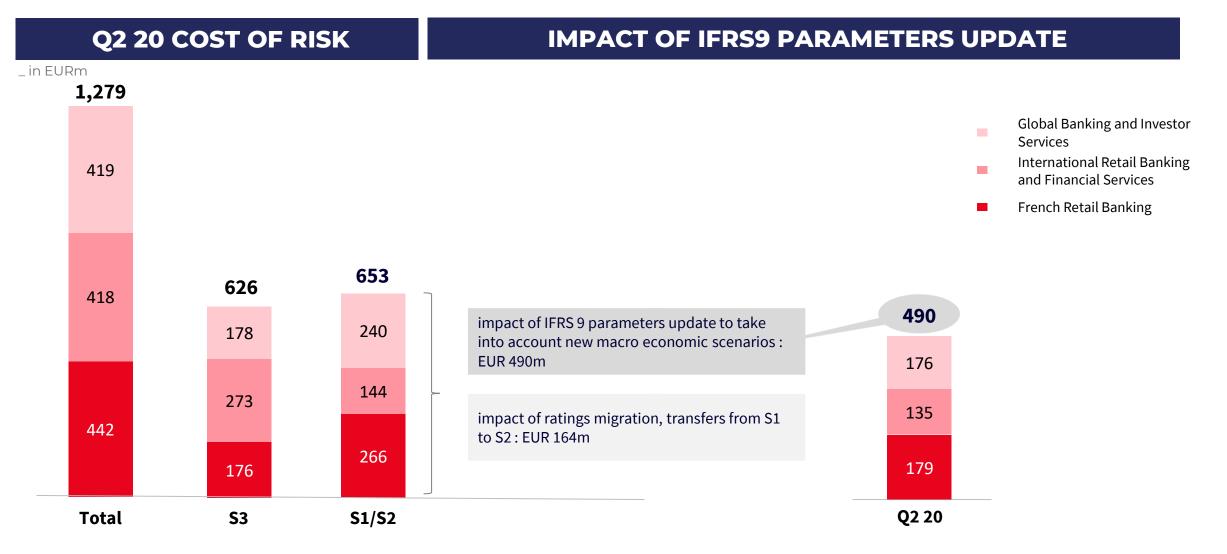


**GROSS COVERAGE RATE:** 54% at end-June 20

(1) Outstandings at beginning of period. Annualised.(2) According to new EBA methodology, historical data restated. See supplement.



# FOCUS ON Q2 20 COST OF RISK



Figures at Group level include Corporate Center cost of risk



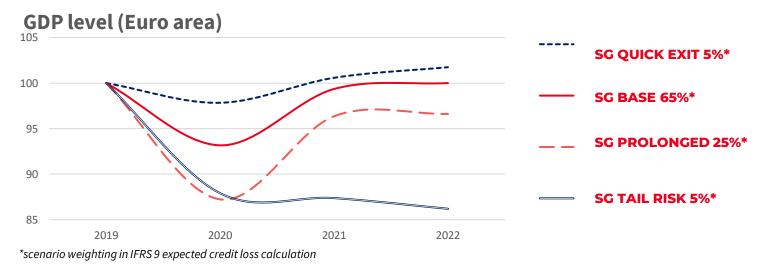
# **APPLYING IFRS 9**

#### **METHODOLOGY APPLIED**

#### As of Q2-20, update of IFRS 9 parameters to fully include forward looking information based on:

- Specific sector / areas-at-risk adjustments
- 4 macroeconomic scenarios adjusted to take into account massive State support in the major countries in which we operate

#### MACROECONOMIC SCENARIOS

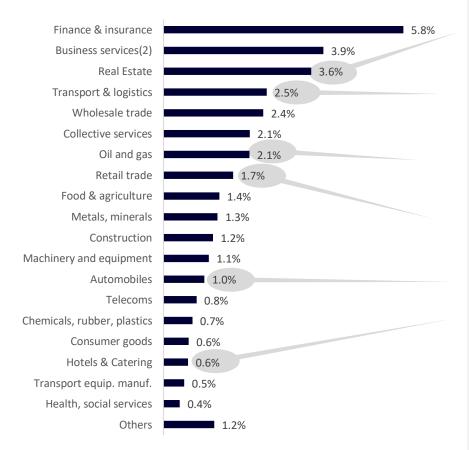


### FORWARD LOOKING CONTRIBUTION TO HI 2020 COST OF RISK: EUR 636 M (25 bp)



### **DETAILED CORPORATE PORTFOLIO**

#### CORPORATE EAD IN EACH SECTOR IN % OF TOTAL GROUP EAD<sup>(1)</sup> AT 30.06.2020 Total Group EAD : EUR 990BN



**COMMERCIAL REAL ESTATE:** disciplined origination with average LTV between 50% and 60%, limited exposure on retail (20%)

SHIPPING: diversified, <1% of total Group EAD, mostly secured AIRCRAFT: <0.5% of total Group EAD, mostly secured CRUISE: ~0.2% of total Group EAD, mostly covered by Export Credit Agencies

**OIL & GAS** : diversified exposure, ~2/3 Investment Grade, ~25% covered by ECA or Insurance companies, limited exposure on US Reserve Based Finance with ~0.1% of total Group EAD

**NON FOOD RETAIL:** ~0.4% of total Group EAD, diversified and granular exposure, less than 20% at risk (e.g. textile & clothes)

AUTOMOTIVE INDUSTRY: ~ 50% Investment Grade, focused on largest car manufacturers

**HOTEL & CATERING:** ~0.6% of total Group EAD (of which ~50% on Hotels, with 70% in France benefiting from specific state support)

#### DIRECT GROUP LBO EXPOSURE < EUR 5bn

SME REPRESENTING ~5% OF TOTAL GROUP EAD (mostly in France)

(1) EAD for the corporate portfolio as defined by the Basel regulations (large corporate including insurance companies, funds and hedge funds, SME, specialised financing, and factoring) based on the obligor's characteristics before taking account of the substitution effect. Total credit risk (debtor, issuer and replacement risk). Corporate EAD : EUR 345 bn (2) Including conglomerates

# **GROUP RESULTS**

In EURm	Q2 20	Q2 19	Cha	ange	H1 20	H1 19	Cha	inge
Net banking income	5,296	6,284	-15.7%	-13.5%*	10,466	12,475	-16.1%	-14.2%*
Operating expenses	(3,860)	(4,270)	-9.6%	-7.7%*	(8,538)	(9,059)	-5.8%	-4.0%*
Underlying operating expenses(2)	(3,984)	(4,152)	-4.0%	-2.0%*	(8,185)	(8,500)	-3.7%	-1.8%*
Gross operating income	1,436	2,014	-28.7%	-25.9%*	1,928	3,416	-43.6%	-41.6%*
Underlying gross operating income(1)	1,312	2,132	-38.5%	-36.2%*	2,281	3,975	-42.6%	-40.9%*
Net cost of risk	(1,279)	(314)	x 4.1	x 4.1*	(2,099)	(578)	x 3.6	x 3.7*
Operating income	157	1,700	-90.8%	-90.4%*	(171)	2,838	n/s	n/s
Underlying operating income(1)	33	1,836	-98.2%	-98.2%*	182	3,415	-94.7%	-94.6%*
Net profits or losses from other assets	4	(80)	n/s	n/s	84	(131)	n/s	n/s
Underlying net profits or losses from other assets(1)	4	4	+0.0%	-0.8%*	161	6	x26.8	x 80.3*
Impairment losses on goodwill	(684)	0	n/s	n/s	(684)	0	n/s	n/s
Income tax	(658)	(390)	+68.7%	+69.4%*	(612)	(645)	-5.1%	+3.0%*
Reported Group net income	(1,264)	1,054	n/s	n/s	(1,590)	1,740	n/s	n/s
Underlying Group net income(1)	8	1,247	-99.3%	<b>-99.4</b> %*	0	2,332	-100.0%	n/s
ROE <sup>(3)</sup>	-10.9%	6.9%			-7.2%	5.5%		
ROTE(3)	-6.5%	8.3%	_		-5.3%	6.9%	-	
Underlying ROTE (1)	-1.3%	9.7%	_		-1.3%	9.1%	-	

(1) Underlying data: adjusted for exceptional items and IFRIC 21 linearisation. See Methodology and Supplement p.53

(2) Underlying operating expenses : adjusted for EUR - 256m restructuring provision in Q2 19 and IFRIC 21 linearisation, include adjustment of operating taxes in Q2 19 (EUR + 241m)

(3) ROE, ROTE calculated after deduction of AT1 coupons

\*when adjusted for changes in Group structure and at constant exchange rates



# **2 BUSINESS PERFORMANCE**

### FRENCH RETAIL BANKING RESULTS

#### PEAK IMPACT OF THE CRISIS IN APRIL AND MAY, IMPROVEMENT SINCE MID-MAY

**REVENUES**<sup>(1)</sup> -13.5% vs. Q2 19 (-10.8%<sup>(1)</sup> excluding adjustment on commission-related taxes in Q2 19 for EUR +61m)

**Net interest margin** <sup>(1)</sup> -6.0% vs. Q2 19, impacted by increased deposit volumes

**Commissions** -14.0% vs. Q2 19 (-7.6% excluding adjustment on commission-related taxes in Q2 19) with service fees strongly affected by lockdown and financial fees increasing (+8.1% vs. Q2 19)

**Other revenues** impacted by the non-payment of the Crédit Logement dividend

#### **STRONG DECREASE IN COSTS**

-8.5% vs. Q2 19



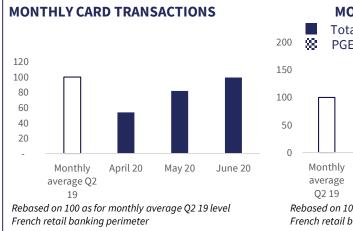
In EURm	Q2 20	Q2 19	Change	H1 20	H1 19	Change
Net banking income	1,754	1,994	-12.0%	3,634	3,910	-7.1%
Net banking income excl. PEL/CEL	1,749	2,021	-13.5%	3,654	3,949	-7.5%
Operating expenses	(1,233)	(1,348)	-8.5%	(2,683)	(2,834)	-5.3%
Gross operating income	521	646	-19.3%	951	1,076	-11.6%
Gross operating income excl. PEL/CEL	516	673	-23.3%	971	1,115	-12.9%
Net cost of risk	(442)	(129)	+242.6%	(691)	(223)	+209.9%
Operating income	79	517	-84.7%	260	853	-69.5%
Net profits or losses from other assets	5	1	+400.0%	136	2	x 68
Reported Group net income	60	356	<b>-83.1</b> %	279	590	-52.7%
Underlying RONE	1.4%	12.6%		6.0%	11.5%	

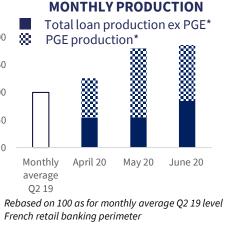
### H1 20 RONE<sup>(2)</sup>: 6.0%

(1) Excluding PEL/CEL provision(2) Underlying data : adjusted for IFRIC 21 linearisation, PEL/CEL provision. See supplement.

# FRENCH RETAIL BANKING

#### REBOUND IN CLIENT ACTIVITY SINCE MID-MAY AFTER HIGH IMPACT IN APRIL AND MAY







#### AT THE FOREFRONT OF DIGITAL

#### **SOCIETE GENERALE : 3rd generation App including new innovative services**

#### 🎢 Boursorama

GOOD COMMERCIAL ACTIVITY

#1 online bank in France, offering a full range of products to its 2.37m clients (+24% vs Q2 19)

#1 online broker in France : account openings x6 vs Q2 19

#### **POSITIVE CONTRIBUTION TO GROUP NET INCOME**

Supported by record brokerage activity and lower acquisition costs

\*PGE : loans within French State guarantee scheme \*\* Including BMTN \*\*\* As of July 24th, 2020 at Group level in France



#### **DEPOSITS** \*\* +11.3% VS. Q2 19

### INDIVIDUAL CLIENT LOAN OUTSTANDINGS

+7.4% VS. Q2 19

### MEDIUM-TERM CORPORATE LOAN OUTSTANDINGS

**+16.7% VS. Q2 19,** +8.5% excluding PGE\* ~86,100 client requests for PGE\* for ~EUR 19bn\*\*\*

#### **PRIVATE BANKING**

AuM EUR 67.3bn Net inflows EUR 1.1bn

### INSURANCE

Life insurance outstandings **EUR 93bn, 26%** unit-linked Personal protection penetration at **21.6%** P&C penetration at **9.8%** 

## INTERNATIONAL RETAIL BANKING AND FINANCIAL SERVICES RESULTS

#### REBOUND SINCE JUNE FOLLOWING PEAK IMPACT ON ACTIVITY IN APRIL AND MAY

**REVENUES DOWN -11%\* vs. Q2 19** 

STRONG COST DISCIPLINE -7%\* vs. Q2 19 More than absorbing Covid related costs

#### **RESILIENT PROFITABILITY: PROVEN ABILITY TO ABSORB SHOCKS**

In EURm	Q2 20	Q2 19	Cha	inge	H1 20	H1 19	Cha	nge
Net banking income	1,750	2,124	-17.6%	-10.8%*	3,714	4,200	-11.6%	-4.7%*
Operating expenses	(979)	(1,145)	-14.5%	-7.0%*	(2,125)	(2,349)	-9.5%	-2.0%*
Gross operating income	771	979	-21.2%	-15.1%*	1,589	1,851	-14.2%	-8.0%*
Net cost of risk	(418)	(133)	x 3.1	x3.3*	(647)	(261)	x 2.5	x2.5*
Operating income	353	846	-58.3%	-54.8%*	942	1,590	-40.8%	-36.1%*
Net profits or losses from other assets	(1)	0	n/s	n/s	11	1	x11.0	n/s
Reported Group net income	226	515	- <b>56.1</b> %*	- <b>51.6</b> %*	591	979	<b>-39.6</b> %*	-33.7%*
RONE	8.4%	18.6%			11.0%	17.3%		
Underlying RONE (1)	<b>7.9</b> %	18.9%			11.6%	18.2%		

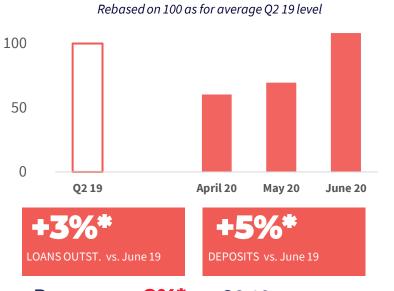
### H1 20 RONE<sup>(1)</sup>: 11.6%

\* When adjusted for changes in Group structure and at constant exchange rates (1) Adjusted for IFRIC 21 and restructuring provision for EUR 29m in Q2 19



# **INTERNATIONAL RETAIL BANKING**

#### **EUROPE**



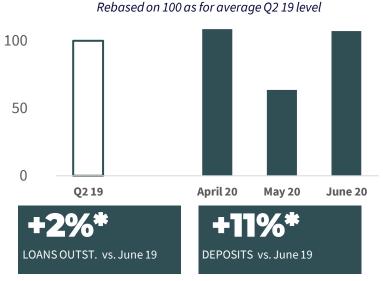
Monthly loan production

### **Revenues** -9%\* vs. Q2 19

Revenues reflecting lower fees due to lockdown context and rate cut impact on NII in Czech Republic and Romania

Back to pre-crisis level in consumer finance

#### **RUSSIA**<sup>(1)</sup>

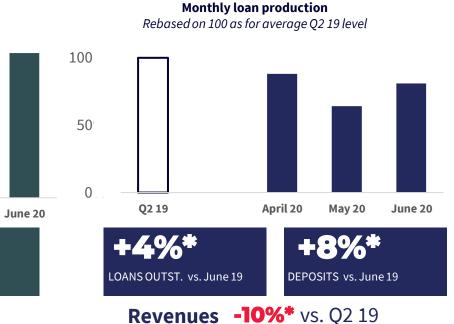


Monthly loan production

### Revenues -3%\* vs. Q2 19

Revenues impacted by lower fees in the lockdown context and rate cut Resilient activity in corporate 37% end-to-end on-line sales in Q2 20

#### **AFRICA AND OTHER**



Sub-saharan Africa revenues up +4.6%\*; Waiver on loan interest in Tunisia (EUR -31m)

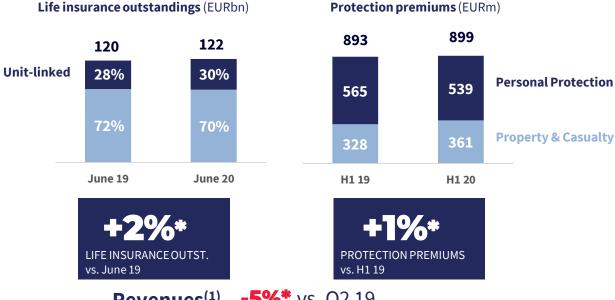
Good dynamics in deposit leading to an improvement in loan to deposit ratio (97%) 1.68 millions of YUP wallets as of June 2020

\* When adjusted for changes in Group structure and at constant exchange rates (1) SG Russia scope



# **FINANCIAL SERVICES AND INSURANCE**

### **INSURANCE**



Revenues<sup>(1)</sup> -5%\* vs. Q2 19

Decrease in life insurance gross inflows in line with the market while maintaining high quality inflows with 42% of unit-linked share

Rebound in Life insurance savings since June

Good performance in property and casualty insurance (+10% vs. H1 19)

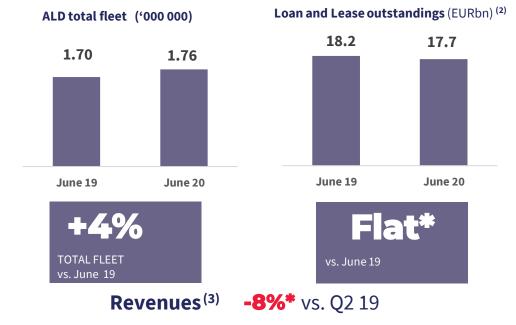
\* When adjusted for changes in Group structure and at constant exchange rates

(1) Excluding EUR 6m of contribution to the solidarity fund in France

(2) Excluding factoring; (3) Excluding EUR 30m of residual value provision and EUR 9.6m of Used Car stock impairment in ALD (4) Excluding EUR 30m of residual value provision, based on standalone financial data



#### **FINANCIAL SERVICES TO CORPORATES**



Leasing contract and services margin up +3% <sup>(4)</sup> vs. H1-19 in line with funded fleet due to contract extension and used car lease promotion

Used car sales result per unit of EUR 55 for H1 2020 excluding used car stock impairment charge

ALD 2020 C/I guidance between 50% and 51%

Equipment finance margin staying at a high level

# **GLOBAL BANKING AND INVESTOR SOLUTIONS RESULTS**

#### **REVENUES -17.0% vs. Q2 19,** strong FIC and F&A

quarter, resilient Asset and Wealth Management and progressive recovery from mid-May in Equities

#### DECREASE IN COSTS -9.2% vs. Q2 19,

when adjusted from restructuring provision booked in Q2 19 (for EUR -227m) and from the increase of EUR -38m related to Single Resolution Fund in Q2 20

In EURm	Q2 20	Q2 19	Cha	ange	H1 20	H1 19	Ch	ange
Net banking income	1,880	2,266	-17.0%	-17.3%*	3,507	4,505	-22.2%	-22.7%*
Operating expenses	(1,570)	(1,915)	-18.0%	-18.2%*	(3,547)	(3,941)	-10.0%	-10.3%*
Gross operating income	310	351	-11.7%	-12.4%*	(40)	564	n/s	n/s
Net cost of risk	(419)	(33)	x 12.7	x 13.0*	(761)	(75)	x10.1	x 10.1*
Operating income	(109)	318	n/s	n/s	(801)	489	n/s	n/s
Reported Group net income	(67)	274	n/s	n/s	(604)	414	n/s	n/s
RONE	-1.9%	7.1%			-8.6%	5.2%		
Underlying RONE (1)	-3.3%	10.0%	_		-6.2%	8.9%	-	

### H1 20 RONE<sup>(1)</sup> <0

(1) Adjusted for IFRIC 21 linearisation (see p.54)

\* When adjusted for changes in Group structure and at constant exchange rates



# **REDESIGNING STRUCTURED PRODUCTS ACTIVITIES**

### **3** PRIORITIES FOR GLOBAL MARKETS

### #1

#### MAINTAIN WORLDWIDE LEADERSHIP IN EQUITY STRUCTURED PRODUCTS

Derisking autocalls whilst developing a new generation of products Continue to pioneer in innovation, notably in ESG (Positive Impact notes and Charity-linked notes)

**REMAIN A MAJOR PLAYER IN INVESTMENT SOLUTIONS** 

### #2

#### REDUCE GLOBAL MARKETS REVENUE SENSITIVITY TO MARKET DISLOCATIONS

Reduce the risk profile of equity and credit structured products

▶ LEADING TO A REVENUE IMPACT BETWEEN EUR -200M AND EUR -250M

### **#3** IMPROVE GLOBAL MARKETS PROFITABILITY BY REDUCING BREAK EVEN POINT

► FURTHER COST REDUCTION OF ~ EUR -450M BY 2022/2023

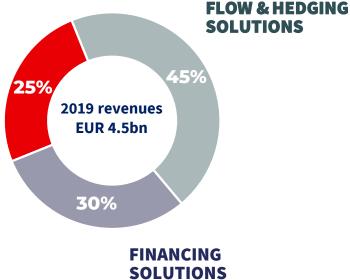
### GLOBAL MARKETS: CROSS ASSET DERIVATIVES & SOLUTIONS HOUSE

#### INVESTMENT SOLUTIONS:

#### Q EQUITY AND CREDIT STRUCTURED PRODUCTS

Equity structured products: worldwide leadership with >10%\* marketshare, Top 3\* worldwide

Structured products house of the year in 2019 and 2020



Awards 2020 Winner

(\*) Coalition source, 2015-2018

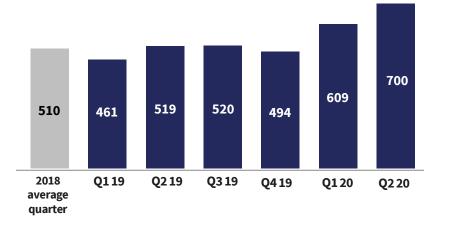


# **GLOBAL MARKETS AND INVESTOR SERVICES**

#### GLOBAL MARKETS & INVESTOR SERVICES REVENUES: -28%<sup>(1)</sup> VS. Q2 19

#### FIC +38%<sup>(1)</sup> VS. Q2 19, STRONG MOMENTUM

\_FIC Revenues (EURm)



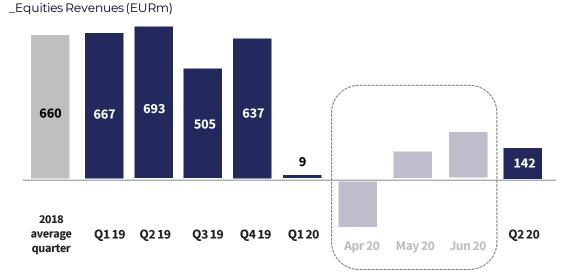
#### High quarterly revenues, across geographies

#### Strong performance in credit flow, rates flow and emerging due to strong volatility and wider spreads Dynamic commercial activity in financing

(1) Excluding activities in run-off(2) Listed products mainly include warrants, ETF and certificates



#### Equities -80% VS. Q2 19, RECOVERY STARTING MID-MAY



Strong performance for **flow derivatives up** +33%, resilient performance in **financing** 

**Structured products impacted in April & May** by continued dividends cancellations EUR -200m, still high correlation and strict constraints on production. **Progressive recovery from mid-May Significant increase in listed products**<sup>(2)</sup> **revenues,** driven by **EMC integration** 

# FINANCING & ADVISORY, ASSET & WEALTH MANAGEMENT

#### FINANCING & ADVISORY: +2% VS. A HIGH Q2 19, STRONG QUARTER WITH SOLID PRODUCTION

 644
 604
 643
 629
 657

 Q2 19
 Q3 19
 Q4 19
 Q1 20
 Q2 20

\_Financing & Advisory Revenues (EURm)

### Strong growth in **Investment Banking**, notably in **debt capital markets** and **acquisition finance**

Record level of issuance this quarter, sustainable market share gain leveraging on leading position in EMEA

- **#1** European Project Finance Mandated Lead Arranger<sup>(1)</sup>
- **#3** All International Euro-denominated Corporate Bonds EMEA<sup>(2)</sup>
- **#2** All French Corporate Euro-denominated Bonds<sup>(2)</sup>

#### Resilient performance in **Asset Finance**

Strong performance in **Asset Backed-Products**, in a context of normalisation in markets Lower **transaction banking** due to decrease in volumes

#### **ASSET & WEALTH MANAGEMENT: STABLE VS. Q2 19**

Private Banking revenues +7% vs. Q2 19, good net inflows of EUR 1.5bn in H1 20, particularly due to a solid performance in France

**Lyxor, a climate pioneer:** first ETF provider to launch a full range of climate ETFs

IJ Global, 01/01/20 to 30/06/20
 Dealogic, 01/01/20 to 30/06/20



# **CORPORATE CENTRE**

#### **GROSS OPERATING INCOME**

EUR -166m in Q2 20

#### IMPAIRMENT LOSSES ON GOODWILL / INCOME TAX

Review of Global Markets and Investors Services financial trajectory leading to two non cash exceptional items: impairment of related goodwill for EUR -684m and deferred tax assets for EUR -650m

In EURm	Q2 20	Q2 19	H1 20	H1 19
Net banking income	(88)	(100)	(389)	(140)
Operating expenses	(78)	138	(183)	65
Gross operating income	(166)	38	(572)	(75)
Net cost of risk	0	(19)	0	(19)
Net profits or losses from other assets	0	(81)	(77)	(134)
Impairment losses on goodwill	(684)		(684)	
Income tax	(598)	7	(450)	63
Reported Group net income	(1,483)	(91)	(1,856)	(243)



# **5** CAPITAL AND LIQUIDITY

### BALANCE SHEET RATIOS ABOVE REGULATORY REQUIREMENTS



- (1) Requirements are presented as of today's status of regulatory discussions (NSFR requirement applicable from 2021, leverage requirement from 2023)
- (2) Excluding Pillar 2 Guidance add-on. With application of Art 104.a : 77bp preliminary estimated benefit on previous 1.75% P2R
- (3) Excluding counter cyclical buffer (7bp as of 30.06.20 due to lowering of French and Czech Republic buffers)
- (4) TLOF : Total Liabilities & Own Funds, after full recognition of netting rights on derivatives. Requirements subject to regulatory and legislative changes
- (5) Including IFRS9 phasing +20 bps
- (6) 4.4% taking into account the quick-fix arrangement announced by the ECB by June end, not yet applicable
- (7) Average in Q2 2020



### **CAPITAL: COMFORTABLE BUFFER OVER REGULATORY REQUIREMENTS**

\_Q2 20: change in CETI<sup>(1)</sup> ratio (in bp)

#### Temporary effects 12.6% 12.6% -7bp 12.5% -15bp +14bp +10bp -27bp IFRS 9 +12bp phasing SME Effect of waiting Q220 Own Funds<sup>(4)</sup> Q1 20<sup>(1)</sup> Organic **ECB** quick-Q220 Refocusing RWAs\*(5) supporting period on Statefix<sup>(6)</sup> pro forma announced guaranteed loans<sup>(8)</sup> factor transactions<sup>(7)</sup>

- (1) Fully-loaded, based on CRR/CRD4 rules, including the Danish compromise for Insurance. See Methodology.
- (2) Including 2.5% of Senior Preferred debt
- (3) Total Liabilities and Own Funds
- (4) Group net income excluding impairment losses on goodwill and impairment of DTA. Including other own funds evolution. Including -5bp of hybrid coupons. Including SRF.
- (5) RWAs of businesses (+2bp), non-guaranteed part of State-Guaranteed loans (-4bp), ratings migration (-8bp), corporates credit line drawdowns (-5bp)
- (6) VaR/sVaR multiplicator (+7bp), PVA transitional provision (+5bp)
- (7) Estimated impact at signing date, excluding IFRS 5 impact
- (8) Based on an assumption of a final loan guarantee rate of approximately 90%
- \* When adjusted for Group structure and at constant exchange rate

#### **CETI AT 12.5%**

350bp buffer over MDA at 9.05%

#### **LEVERAGE RATIO AT 4.2%**

4.4% taking into account the quick-fix arrangement announced by the ECB by June end, not yet applicable

#### **TOTAL CAPITAL AT 17.7%**

**TLAC<sup>(2)</sup> RATIO: 28.5% OF RWA** 

#### BALANCE SHEET MEETING MREL REQUIREMENT

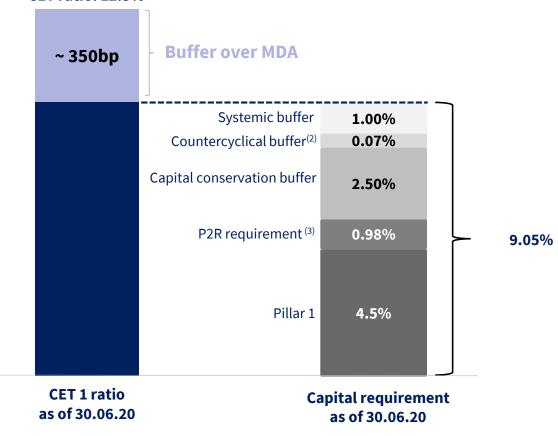
Notification received in May 8.51% of TLOF<sup>(3)</sup>



#### PRESENTATION TO DEBT INVESTORS SEPTEMBER 2020 25

### **GROUP CET1: BUFFER TO MDA**

**CET ratio: 12.5%**<sup>(1)</sup>



(1) Including 20bp of IFRS 9 phasing

- (2) 7bp estimated as of 30.06.20 (lowering of French and Czech Republic buffers)
- (3) Application of Art 104.a : 77bp preliminary estimated benefit on previous 1.75% P2R



### GROUP TLAC / MREL

TLAC ratio

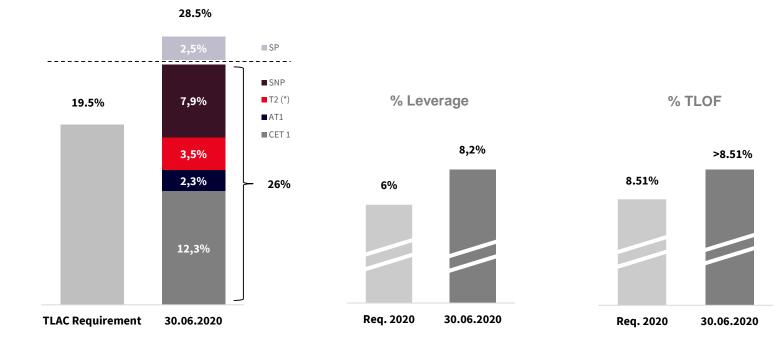
#### Meeting 2020 (19.5%)<sup>(1)</sup> and 2022 (21.5%)<sup>(1)</sup> requirements

% RWA <sup>(1)</sup>

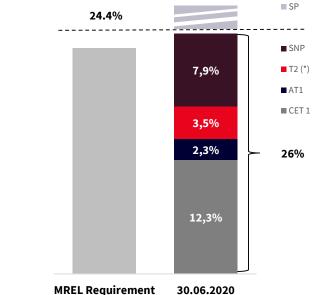


#### Meeting total requirements (notification received in May 2020)

% RWA <sup>(2)</sup>







Tier 2 capital computed for TLAC / MREL differ from T2 capital for total capital ratio due to TLAC / MREL eligibility rules Without countra cyclical buffer (\*)

(1)

Based on RWAs as of end-December 2017 (2)



### GROUP LONG TERM FUNDING PROGRAMME

#### LIMITED REMAINING FUNDING NEEDS

ca. EUR 2.5bn of vanilla debt, well balanced between TLAC/MREL eligible debt and pure liquidity

#### **INNOVATIVE INITIATIVES**

- Publication of a Sustainable and Positive Impact Bond Framework<sup>(1)</sup>
- Inaugural issuance from Societe Generale Sydney branch
- Societe Generale and Banque de France have realised the first transaction worldwide cleared in CBDC based on blockchain technology (CBDC = Central Bank Digital Currency)

SocieteGenerale	SocieteGenerale	SG SFH	SocieteGenerale	SocieteGenerale
5Y & 10Y Senior Non Preferred	7Y Senior Non Preferred	10Y PIF Covered Bond	7Y Senior Non Preferred	6Y Senior Preferred
2.625% 22-Jan-25 &3% &30	0.75% 25-Jan-27	0.01% 11-Feb-30	0.25% 25-Feb-27	0.125% 24-Feb-26
USD 3,000,000,000	EUR 1,500,000,000	EUR 1,000,000,000	CHF160,000,000	EUR 1,250,000,000
_	_	_	_	_
		Societe Generale		Societe Generale Sydney
	Societe Generale	Societe Generale	Societe Generale	Societe Generale Sydney
Societe Generale 5Y Senior Non Preferred 0.472% 27-Feb-25				

# Parent company adjusted 2020 funding programme

- ca. EUR 13bn of vanilla debt, well balanced across the different debt formats
- Annual structured notes issuance volume in line with amounts issued over the past years (i.e. ~EUR 19bn)

#### As of 17 July 2020:

- Completion of 81% of the vanilla funding programme through issuance of EUR 0.4bn of T2 debt, EUR 6.7bn of SNP debt, EUR 2.1bn of SP debt and EUR 1.3bn of CB, at attractive conditions
- Issuance of EUR 11.0bn of structured notes
- Competitive funding conditions: MS6M+61bp (incl. Senior Non Preferred debt, Senior Preferred debt and Covered Bonds), average maturity of 5.8 years
- Additional EUR 0.55bn issued by subsidiaries

(1) https://www.societegenerale.com/sites/default/files/documents/Notations%20Financi%C3%A8res/sg\_sustainable\_and\_positive\_impact\_bond\_framework\_june\_2020.pdf



# **GROUP LONG TERM FUNDING BREAKDOWN**<sup>(1)</sup>

# Access to diversified and complementary investor bases through:

Subordinated issuances Senior vanilla issuances (public or private placements)

Senior structured notes distributed to institutional investors, private banks and retail networks, in France and abroad

Covered bonds (SFH, SCF) and securitizations

#### **Issuance by Group subsidiaries**

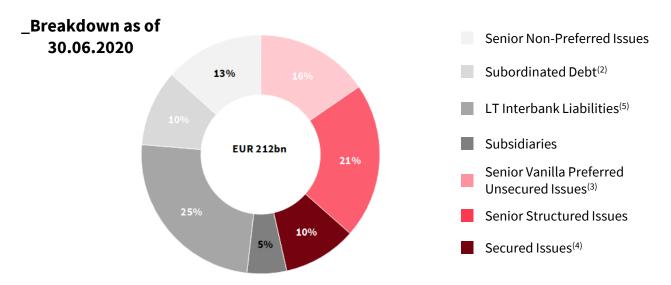
Access to local investor bases by subsidiaries which issue in their own names or issue secured transactions (Russian entities, ALD, GEFA, Crédit du Nord, etc.) Increased funding autonomy of IBFS subsidiaries

#### **Balanced amortisation schedule**

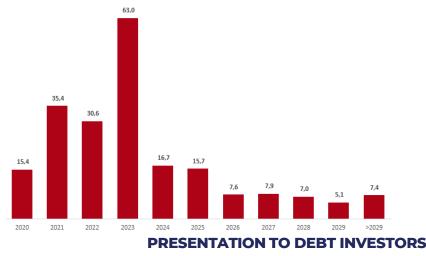
See Methodology
 Including undated subordinated debt

- (2) Including undated subordina
- Including CD & CP >1y
   Including CRH
- (4) Including CRI
- (5) Including IFI





\_Amortisation schedule as of 30.06.2020, in EUR bn



**SEPTEMBER 2020** 29

### STRENGTHENED FUNDING STRUCTURE

### Robust balance sheet Stable loan to deposit ratio High quality asset buffers Comfortable LCR at 167% on average in Q2 20 NSFR above regulatory requirements

Liquid asset buffer of EUR 227bn at June 2020

High quality of the liquidity reserve: EUR 82bn of HQLA assets at end-March 2020 and EUR 130bn of Central bank deposits

Excluding mandatory reserves for central bank deposits

Unencumbered, net of haircuts for HQLA assets and other assets eligible to central bank

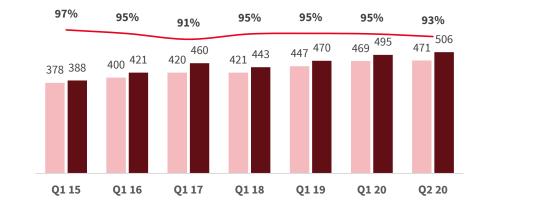
\* See Methodology.

(1) Excluding mandatory reserves

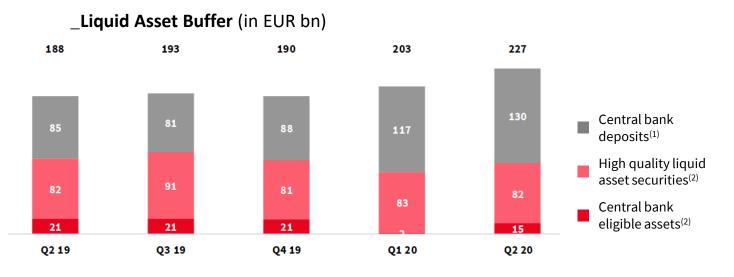
(2) Unencumbered, net of haircuts







Loans (EUR bn)
Deposits (EUR bn)
L/D ratio



PRESENTATION TO DEBT INVESTORS SEPTEMBER 2020 30

# **CREDIT RATING OVERVIEW**

### **Good fundamentals**

S&P: "Diverse business model by geography and segment"

Moody's: "Strong franchise and well-diversified universal banking business model"

Fitch: "The bank's ratings remain supported by a diversified company profile, resilient earnings generation and a sound liquidity profile"

### **Strong funding & liquidity**

S&P: "SG is still on track to build-up a sizable capital buffer of TLAC- and MREL-eligible instruments in 2020-2021"

Moody's: "Our advanced LGF analysis indicates an extremely low loss-given-failure for junior depositors and senior unsecured creditors, resultingin a three-notch uplift in the relevant ratings from the firm's baa2 Adjusted BCA "

Fitch: "French banks generally have a sound liquidity profile balanced between client deposits and wholesale funding, which should further be supported by the new facilities offered by the ECB"



#### \_Credit Rating as of July 31st 2020

	Fitch	Moody's	S&P
LT/ST Counterparty	A(dcr)	A1(cr)/P-1(cr)	A/A-1
LT senior unsecured debt	A	A1	A
Outlook	Stable	Stable	Negative
ST senior unsecured debt	F1	P-1	A-1
LT senior non preferred debt	A-	Baa2	BBB
Dated Tier 2 subordinated	BBB	Baa3	BBB-
Additional Tier 1	BB+	Ba2(hyb)	BB

NB: The statements are extracts from the rating agencies reports on SG and should not be relied upon to reflect the agencies opinion. Please refer to full rating reports available on Societe Generale and the agencies' websites.

## SUSTAINABILITY RECOGNISED IN RATINGS

SG is well recognised by extra-financial rating agencies and included in the leading sustainability indices, including DJSI:

Rating **Position vs peers** 79/100 #1 Bank worldwide in environment 90th percentile #6 European Bank across all ESG criteria Now a Part of S&P Globa Top 14% of banks worldwide rated above MSCI AA AA AA FSG RATINGS CCC B BB BBB A AA AAA 83<sup>rd</sup> percentile 71/100\* SUSTAINALYTICS SG in leading category 'Advanced' 66/100 vigeoeiris of 31 European banks, 6 are in Advanced status C « Prime » Prime threshold ISS ESG ▷

"In this period of profound change we are experiencing, we are committed to an approach supporting the positive transformations of our clients and all of our stakeholders. CSR matters are at the heart of our Transform to Grow strategic plan. As external indicators, these results are proof of the growing integration of CSR issues in the development of the Bank's activities."

**Diony Lebot, Deputy CEO** 





### SUSTAINABILITY AND RESPONSIBILITY EMBEDDED IN CORPORATE PURPOSE

"Building together, with our clients, a better and sustainable future through responsible and innovative solutions" **Key objectives** SUPPORTING CLIENTS OVER THE LONG-DRIVING POSITIVE TRANSFORMATIONS TO **FOSTERING A PIONEERING SPIRIT AND TERM, TO PRESERVE THE REAL ECONOMY CONTRIBUTE TO BUILDING SUSTAINABLE** STRENGTHENING THE DEVELOPMENT OF AND SUPPORT SOCIETY AND INCLUSIVE MODELS **OUR EMPLOYEES SELECTED FINANCING TARGETS** EUR 120bn to the energy transition 2019-2023 Reducing to zero the exposure to thermal coal sector by 2030/2040 Increasing loans to African SMEs by +60% 2018-2023

Six strategic CSR priorities contributing to the UN Sustainable Development Goals (SDGs)

# SIX STRATEGIC CSR PRIORITIES: "TRANSFORM TO GROW"

CSR

**PRIORITIES APPROVED** 

**BY BOARD** 

#### CLIMATE CHANGE

- Committed to align lending portfolio with Paris Agreement
- Integration of E&S risk management across front office, written into SG Code
- Strengthened governance and organisation
- Stakeholder engagement

### SUSTAINABLE DEVELOPMENT OF AFRICA

- Committed to sustainable, low-carbon and inclusive development
- Grow with Africa initiative
- Alternative banking models
- Impact-based finance to respond to the SDG financing gap



E

 Support for the social and solidarity economy, entrepreneurship, urban development, sustainable mobility and inclusion

#### CLIENT SATISFACTION

Or

<u>(</u>କୁ) ଜ୍ଲୁନ

- Consistently striving for the highest standards of customer protection, security and service quality
- sectors
   Variable remuneration
   ESG targets for top
   management

ETHICS &

GOVERNANCE

Applying the highest

standards of integrity,

supported by a Group

Code of Conduct, Tax

Anti-Corruption and

Code of Conduct,

Anti-Bribery Code

Culture and Conduct

12 sectoral policies

covering sensitive

programme

#### RESPONSIBLE EMPLOYER

- Developing employee skills, adapting to changing environments
- Developing a responsible banking culture based on shared values
- Fostering employee commitment

PRESENTATION TO DEBT INVESTORS SEPTEMBER 2020 35

### **POSITIONING SOCIETE GENERALE AS A LEADER IN SUSTAINABLE FINANCE AND INVESTOR ACTIVITIES**

### TARGETING LEADERSHIP

#### Financing energy transition:

2020 EUR 100bn energy transition target achieved one year in advance

New commitment of EUR 120bn over 2019-2023<sup>(1)</sup>

#### Unique client offer:

A sustainable banking proposition combining distinctive financial and ESG expertise

#### Focused on innovation:

Consistently defining new market standards, both for clients and for own account: first French bank to sign a Green Power Purchase Agreement in France

#### Deeply rooted in Africa:

"Grow with Africa" initiative has led to 7 "SME Centres" opened in 7 African countries

#### Transparency:

First 'TCFD' Climate Disclosure report published<sup>(2)</sup>



### **RECEIVING RECOGNITION**

- Positive recognition by the extra-financial rating agencies, including:
  - AA rated by MSCI
  - **#1 bank worldwide in Environment** and #6 bank in Europe across all ESG criteria (RobecoSAM 2019)
- Included in the 2020 Bloomberg Gender-Equality Index
- Awarded Best CSR Bank in Africa (Euromoney 2019)
- Awarded the Integrated Thinking Prize Europe category, capitalization >EUR7bn (Responsible Business and Governance Awards 2019)
- Winner of the Customer Service of the Year 2020 award, for the 7th year in a row (Viséo Customer Insights)

(1) The Group is committed to raising €120 billion for the energy transition between 2019 and 2023, of which €100 billion in sustainable bond issues and €20 billion dedicated to the renewable energy sector through advisory and financing.
 (2) Task Force on Climate-related Financial Disclosure

#### **VOLUNTARY AND** RESPONSIBLE REGULATORY POLICY REQUIREMENTS

#### NRE, CSR REPORTING - 2001: ●

§

2001

2020

France the first country to require CSR reporting

GRENELLE 2, ART. 225 - 2012: Broader scope of CSR reporting

#### ENERGY TRANSITION ART. 173 - 2015:

Climate reporting and ESG integration compulsory for investors and insurers

#### **DUTY OF CARE & SAPIN 2 – 2017:**

Legal responsibility of E&S & HR violations: identify and mitigate risks and publish results

#### TRANSPOSITION OF EUROPEAN DIRECTIVE ON NON-

FINANCIAL REPORTING - 2018: Obligation to present business model and E&S risks

#### **PACTE LAW – 2019:**

Obligatory integration of CSR principles; voluntary publication of corporate purpose

- French law
- European law
- SG commitment
- E&S: Environmental & Social
- NON-FINANCIAL REPORTING 2020 Ongoing consultation on revisions to improve NFRD

- **EQUATOR PRINCIPLES 2007: Project finance**
- **E&S SECTOR POLICIES 2011:** on 12 sensitive sectors
- COP 21 2015: Coal sector policy, alignment with IEA 2°C scenario
- SCIENCE-BASED TARGETS 2016: Setting emissions reduction targets
- **REINFORCED SECTOR POLICIES 2017:** Arctic oil, oil sands
  - **KATOWICE COMMITMENT- 2018:** 5-bank pledge to align lending portfolio with Paris Agreement
- **POSEIDON PRINCIPLES, GETTING TO ZERO COALITION 2019:** Decarbonising the shipping industry : founding signatory
- **STRENGTHENED COAL POLICY 2019:** Introduction of corporate exclusion and target to reduce exposure to zero

SELECTED VOLUNTARY

COMMITMENTS

- TCFD 2019: Publication of first TCFD report
- PRINCIPLES FOR RESPONSIBLE BANKING, **COLLECTIVE COMMITMENT TO CLIMATE ACTION - 2019:** Founding signatory and core member defining the principles

#### **SUSTAINABLE IT CHARTER - 2019:**

Limiting environmental impact of technology and promoting digital inclusion

#### **HYDROGEN COUNCIL - 2020:**

Supporting the development of hydrogen for energy transition

#### PRESENTATION TO DEBT INVESTORS SEPTEMBER 2020 37

## **ALIGNING THE GROUP'S ACTIVITIES WITH THE PARIS** AGREEMENT

COMMITMENTS UNDERTAKEN THROUGH THE KATOWICE COMMITMENT, PRINCIPLES FOR RESPONSIBLE BANKING, AND THE **COLLECTIVE COMMITMENT TO CLIMATE ACTION:** 



together with the 4 other Katowice banks, analysing alignment of portfolios and targets with climate scenarios

across different sectors, focusing on the sectors in our loan book generating the highest climate impact

alignment to be set by end-2022

**TRANSPARENCY:** publicly reporting on progress once a year **CLIENTS:** working with customers to improve their business practices



# **MOVING FORWARD**

### CONSOLIDATING MARKET SHARE WITH CORPORATE CLIENTS

#1 European Project Finance – Mandated Lead Arranger<sup>(1)</sup>
 #3 All International Euro-denominated Corporate Bonds
 EMEA <sup>(2)</sup>

**#2** All French Corporate Euro-denominated Bonds<sup>(2)</sup>

## IMPROVING VALUE PROPOSITION IN WEALTH MANAGEMENT

New strategic agreement with Amundi paving the way for an open architecture model for our retail networks

#### **STRENGTHENING DIGITAL FRANCHISE**

**Boursorama**: **#1** online bank in France, **2.37**m clients (+267,000 clients in H1 20)

Acquisition of Shine, a leading responsible neobank for entrepreneurs in France

Record level of end-to-end **online sales in Russia** at **37%** 

(1) IJ Global, 01/01/20 to 30/06/20 (2) Dealogic, 01/01/20 to 30/06/20 (3) Infranews 2020





#### LEADING THE ENERGY TRANSITION WITH CLIENTS

LEADERSHIP IN RENEWABLE ENERGY FINANCING: #1 GLOBALLY<sup>(3)</sup>

**BEST-IN-CLASS COAL POLICY** 2021 exit products & services to any company in coal sector with no transition phase-out plan

ALD: ACCOMPANYING CLIENTS GOING ELECTRIC New fleet vehicles 19% green

# ENGAGING OUR EMPLOYEES IN AN INCLUSIVE AND AGILE WORKPLACE

FIGHTING AGAINST ALL FORMS OF DISCRIMINATION AND PROMOTING DIVERSITY



#### **#1 PRIORITY**

DECREASE GROUP COST BASE IN 2020 AND BEYOND

## WELL ADVANCED IN ACHIEVING 2020 COST TARGET

#### WORKING ON FURTHER STRUCTURAL COST REDUCTION INITIATIVES

# **3 PRIORITIES FOR THE 2021-2023 STRATEGIC PLAN**



FURTHER IMPROVE CLIENT CENTRICITY



ACCELERATE TO REINFORCE OUR LEADERSHIP POSITION IN SUSTAINABLE FINANCE



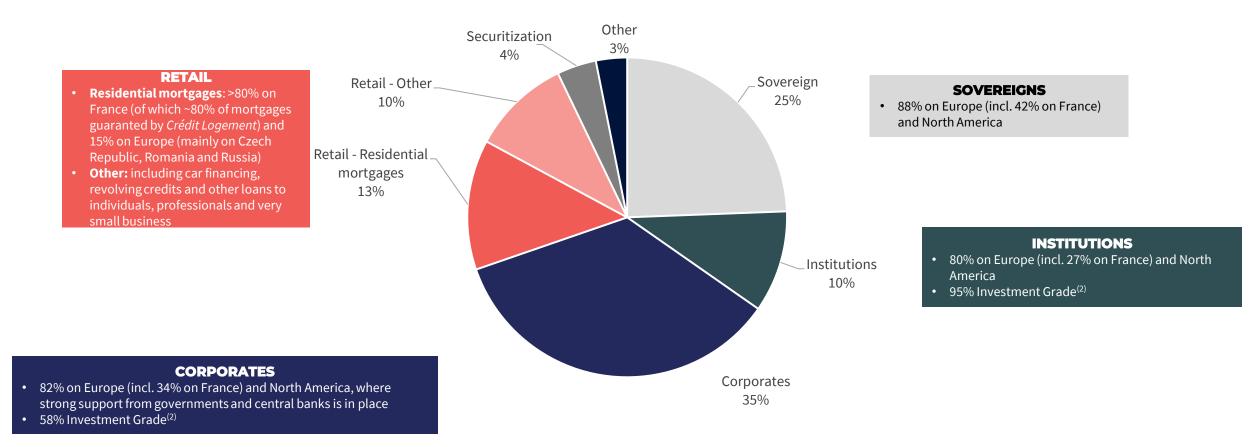
**DELIVER** ON **EFFICIENCY** THROUGH **ADDITIONAL COST REDUCTION INITIATIVES** LEVERAGING ON **DIGITAL** TRANSFORMATION





### **DETAILED LOAN PORTFOLIO**

#### TOTAL GROUP EAD<sup>(1)</sup> AT 30.06.2020: EUR 990BN



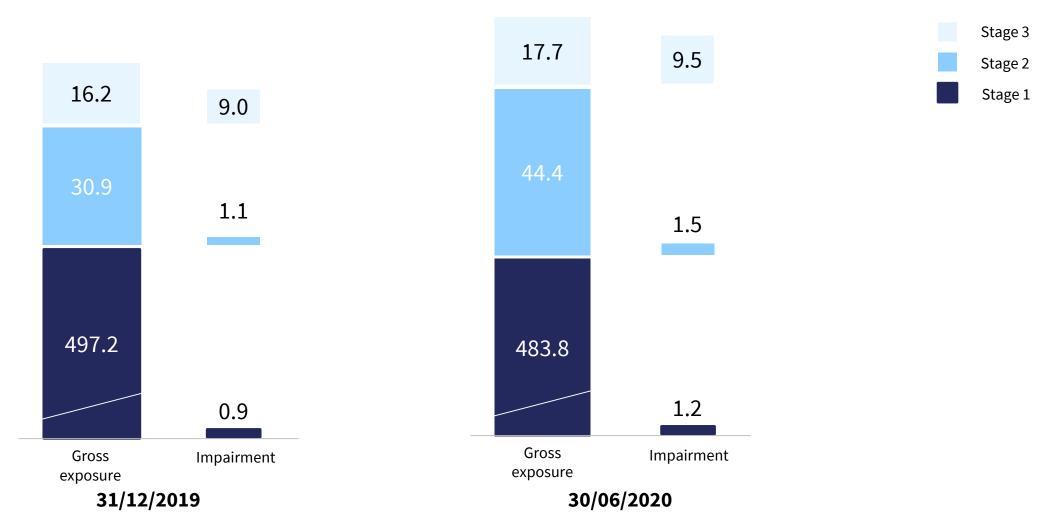
(1) EAD as defined by the Basel regulations (large corporate including insurance companies, funds and hedge funds, SME, specialised financing, and factoring) based on the obligor's characteristics before taking account of the substitution effect. Total credit risk (debtor, issuer and replacement risk).

(2) IG: on Credit IRB exposure only (excl Default), post Credit Risk Mitigation



# **EXPOSURES BY STAGE**

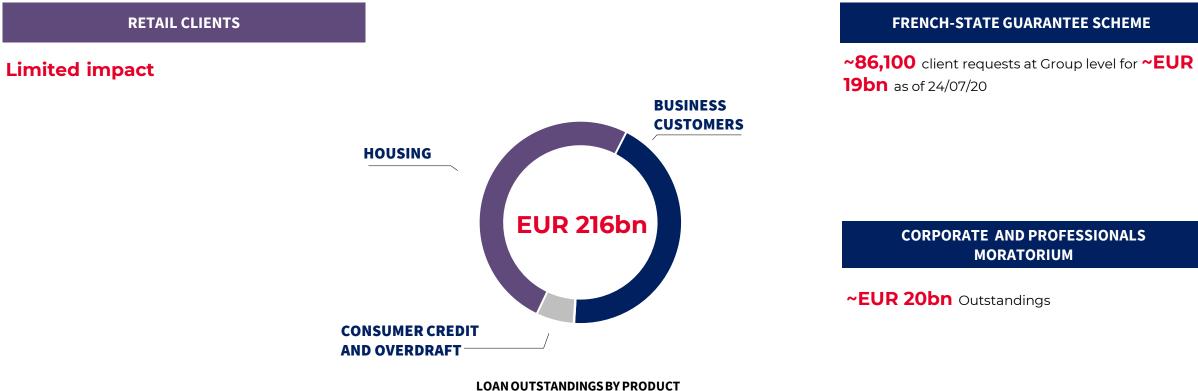
In EURbn



Perimeter : Customer loans and advances, deposits at banks and loans due from banks, leasing and lease assets, excluding loans and advances classified as held for sale, cash balances at central banks and other demand deposits, in accordance with the <u>EBA/ITS/2019/02</u> Implementing Technical Standards amending Commission Implementing Regulation (EU) No 680/2014 with regard to the reporting of financial information (FINREP).



#### **FRENCH RETAIL BANKING**







#### ROMANIA

#### CORPORATE PAYMENT MORATORIUM

**Up to 9 months of grace period** (not beyond end-2020) Applicable to both capital and interests Capitalised interest

#### EUR 31.5m granted volumes GOVERNMENT GUARANTEE PROGRAMME IMM INVEST EUR 124m approved loans<sup>(2)</sup> CORPORATE OTHER OTHER OTHER OTHER CORPORATE OTHER OTHER OTHER CORPORATE OTHER OTHER CORPORATE OTHER OTHER CORPORATE OTHER OTHER CORPORATE CORPORATE CORPORATE CORPORATE CORPORATE CORPORATE OTHER OTHER CORPORATE COR

#### **RETAIL PAYMENT MORATORIUM**

**Up to 9 months of grace period** (not beyond end-2020) Applicable to both capital and interests Mortgage – accrued interest, repaid in 60 equal installments <sup>(1)</sup> Consumer – capitalised interest <sup>(1)</sup>

**CONSUMER PAYMENT MORATORIUM** 

MORTGAGE PAYMENT MORATORIUM

EUR 179m granted volumes

EUR 422m granted volumes

SMALL BUSINESS

EUR 13m granted volumes

#### GUIDANCE 2020: NBI AT -10% vs. 2019 / COST OF RISK AROUND 120 BPS

Based on standalone financial data

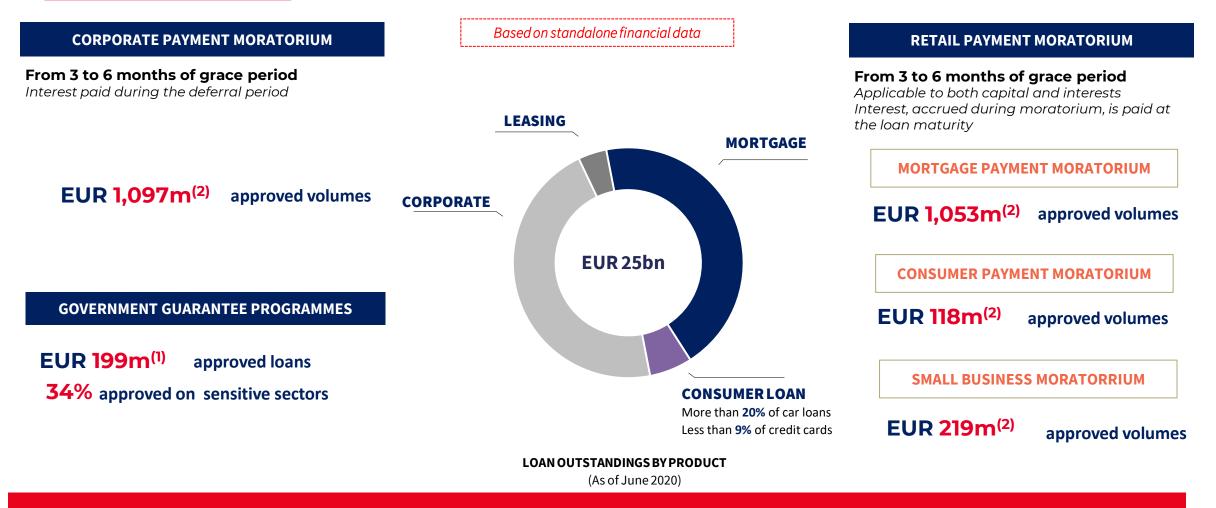
**CONSUMER LOANS** 

(1) Conditions of the state moratorium

(2) As of 23.07.2020



#### **CZECH REPUBLIC**



**GUIDANCE 2020: HIGH-SINGLE DIGIT DROP IN REVENUES / COST OF RISK TO BE CONTAINED BELOW 70 BPS** 

(1) As of 17.07.2020(2) As of 22.07.2020





#### Based on standalone financial data

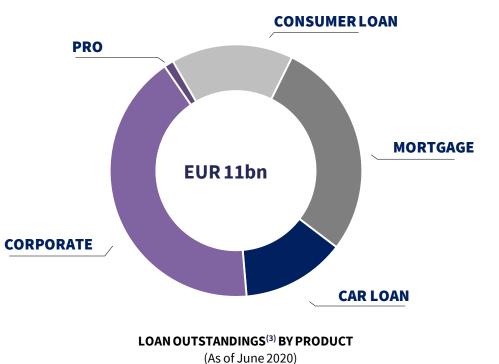
#### **CORPORATE PAYMENT MORATORIUM**

#### Up to 6 months of grace period

Grace period applicable to principal and interest payments

In Rosbank's portfolio applicable mostly to pro & midcap segments

EUR 53m<sup>(1)</sup> granted volumes



#### **RETAIL PAYMENT MORATORIUM**

#### Up to 6 months of grace period

Grace period applicable to principal and interest payments

Applicable to consumer, auto and mortgage loans with specific limits

Only 2/3 of regular interest rate accrued for consumer loans during grace period

Interest not accrued for mortgages during grace period

EUR 77m<sup>(1)</sup> granted volumes

> 70% secured retail loan outstandings<sup>(2)</sup>

#### \* Rosbank Group

(1) As of end-June. EUR/RUB rate applied is 78.68%

(2) Car loans and mortgages

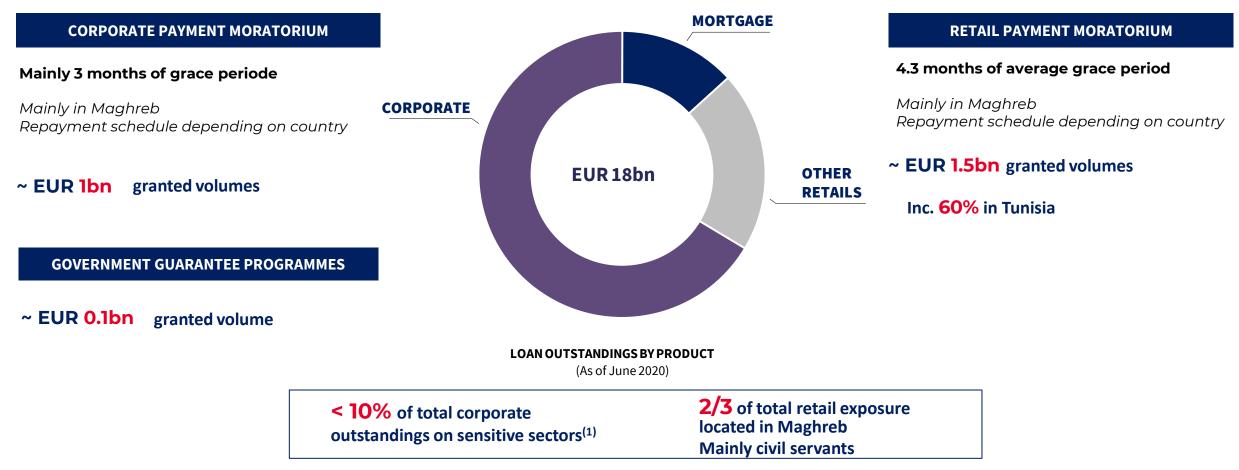
(3) Balance-sheet gross outstanding including delocalized loans

~90% Tier 1 Corporate clients





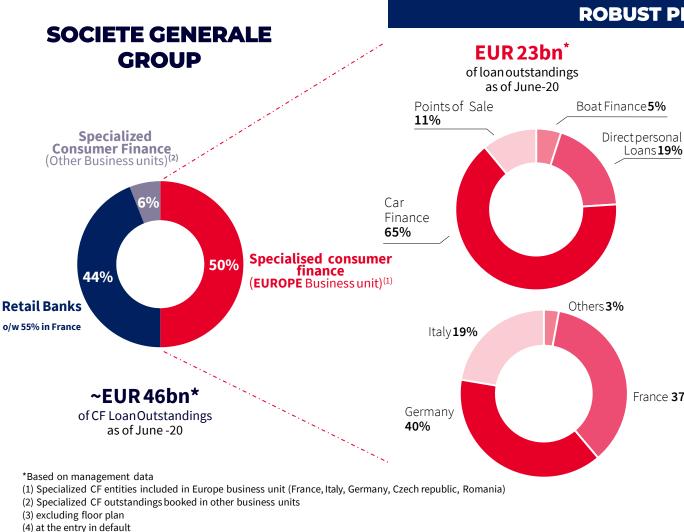
Based on standalone financial data



\*North Africa and Sub-Saharan Africa only (oversea territories excluded) Moratorium and government guarantee programmes as of June 2020 (1) Sensitive sectors : automobile, tourism, airline sector, other transports



### **FOCUS ON CONSUMER FINANCE**



### ROBUST PRODUCT AND GEOGRAPHICAL MIX

SPECIALISED CONSUMER FINANCE

#### **RESILIENT PORTFOLIO**

#### benefitting from the dynamic of :

- Car finance: growing used car segment represents 52% of retail car finance
- ✓ **E-commerce** activity which represents 61 % of points of sale

#### **SOUND RISK PROFILE**

- ✓ **4%** of loans<sup>(3)</sup> concerned by **payment moratorium**
- France 37% ✓ 2% of credit card exposure
  - ✓ **116 bps** of cost of risk in H1 20 and **4.9%** of NPL ratio
  - ✓ Low level of loss given default<sup>(4)</sup> (28%)

### GROUP QUARTERLY INCOME STATEMENT BY CORE BUSINESS

	French Ret	ail Banking		Retail Banking ial Services		g and Investor tions	Corporat	te Centre	Gr	Group	
in EURm	<b>Q</b> 2 20	Q2 19	Q2 20	Q2 19	Q2 20	Q2 19	Q2 20	Q2 19	Q2 20	Q2 19	
Net banking income	1,754	1,994	1,750	2,124	1,880	2,266	(88)	(100)	5,296	6,284	
Operating expenses	(1,233)	(1,348)	(979)	(1,145)	(1,570)	(1,915)	(78)	138	(3,860)	(4,270)	
Gross operating income	521	646	771	979	310	351	(166)	38	1,436	2,014	
Net cost of risk	(442)	(129)	(418)	(133)	(419)	(33)	0	(19)	(1,279)	(314)	
Operating income	79	517	353	846	(109)	318	(166)	19	157	1,700	
Net income from companies accounted for by the equity method	1	2	0	(1)	1	2	(1)	2	1	5	
Net profits or losses from other assets	5	1	(1)	0	0	0	0	(81)	4	(80)	
Impairment losses on goodwill	0	0	0	0	0	0	(684)	0	(684)	0	
Income tax	(25)	(164)	(86)	(193)	51	(40)	(598)	7	(658)	(390)	
O.w. non controlling Interests	0	0	40	137	10	6	34	38	84	181	
Group net income	60	356	226	515	(67)	274	(1,483)	(91)	(1,264)	1,054	
Average allocated capital	11,460	11,306	10,820	11,051	14,453	15,543	15,655 *	12,350*	52,388	50,250	
Group ROE (after tax)									-10.9%	6.9%	

\* Calculated as the difference between total Group capital and capital allocated to the core businesses Net banking income, operating expenses, allocated capital, ROE: see Methodology



#### GROUP HALF YEAR INCOME STATEMENT BY CORE BUSINESS

	French Ret	ail Banking	International and Financ	Retail Banking ial Services		g and Investor tions	Corporat	e Centre	Group	
In EURm	H1 20	H1 19	H1 20	H1 19	H1 20	H1 19	H120	H1 19	H1 20	H1 19
Net banking income	3,634	3,910	3,714	4,200	3,507	4,505	(389)	(140)	10,466	12,475
Operating expenses	(2,683)	(2,834)	(2,125)	(2,349)	(3,547)	(3,941)	(183)	65	(8,538)	(9,059)
Gross operating income	951	1,076	1,589	1,851	(40)	564	(572)	(75)	1,928	3,416
Net cost of risk	(691)	(223)	(647)	(261)	(761)	(75)	0	(19)	(2,099)	(578)
Operating income	260	853	942	1,590	(801)	489	(572)	(94)	(171)	2,838
Net income from companies accounted for by the equity method	2	4	0	4	3	4	0	3	5	15
Net profits or losses from other assets	136	2	11	1	14	0	(77)	(134)	84	(131)
Impairment losses on goodwill	0	0	0	0	0	0	(684)	0	(684)	0
Income tax	(119)	(269)	(238)	(371)	195	(68)	(450)	63	(612)	(645)
O.w. non controlling Interests	0	0	124	245	15	11	73	81	212	337
Group net income	279	590	591	979	(604)	414	(1,856)	(243)	(1,590)	1,740
Average allocated capital	11,321	11,281	10,708	11,336	14,024	16,064	16,777 *	11,162 *	52,830	49,842
Group ROE (after tax)									-7.2%	5.5%

\* Calculated as the difference between total Group capital and capital allocated to the core businesses Net banking income, operating expenses, allocated capital, ROE: see Methodology



### **GROUP: UNDERLYING DATA RECONCILIATION WITH REPORTED FIGURES**

Q2 20 (in EURm)	Operating	Net cost of	Net profit or losses Impai	rment losses on	Income Tax	Group net income	Business
Q2 20 (III E 0 KIII)	Expenses	risk	from other assets	goodwill	income rax	Group net income	Dusiness
Reported	(3,860)	(1,279)	4	(684)	(658)	(1,264)	
(+) IFRIC 21 linearisation	(124)				58	(62)	
(-) Goodwill impairment*				(684)		(684) C	orporate Centre
(-) DTA impairment*					(650)	(650) C	orporate Centre
Underlying	(3,984)	(1,279)	4	0	50	8	

H1 20 (in EURm)	Operating	Net cost of	Net profit or losses	Impairment losses on	Income Tax	Group net income	Business	
HI 20 (III EORIII)	Expenses	risk	from other assets	goodwill	income rax	Group het income	Dusilless	
Reported	(8,538)	(2,099)	84	(684)	(612)	(1,590)		
(+) IFRIC 21 linearisation	353				(166)	179		
(-) Group refocusing plan			(77)		0	(77)	Corporate Centre	
(-) Goodwill impairment*				(684)		(684)	Corporate Centre	
(-) DTA impairment*					(650)	(650)	Corporate Centre	
Underlying	(8,185)	(2,099)	161	0	(128)	0		

Q2 19 (in EURm)	Operating Expenses	Net cost of risk	Net profit or losses from other assets	Group net income	Business
Reported	(4,270)	(314)	(80)	1,054	
(+) IFRIC 21 linearisation	(138)			(101)	
					GBIS (EUR -227m) /
(-) Restructuring provision*	(256)			(192)	IBFS (EUR -29m)
(-)Group refocusing plan		(18)	(84)	(102)	Corporate Centre
Underlying	(4,152)	(296)	4	1,247	

H1 19 (in EURm)	Operating Expenses	Net cost of risk	Net profit or losses from other assets	Group net income	Business
Reported	(9,059)	(578)	(131)	1,740	
(+) IFRIC 21 linearisation	303			222	
					GBIS (EUR -227m) /
(-) Restructuring provision*	(256)			(192)	IBFS (EUR -29m)
(-)Group refocusing plan		(18)	(137)	(177)	Corporate Centre
Underlying	(8,500)	(560)	6	2,332	

\* Exceptional item



### **GROUP: UNDERLYING DATA IFRIC 21 IMPACT**

	French Ret	ail Banking	Internatio Banking an Serv		Global Ba Investor	•	Corporat	e Centre	Gro	oup				
In EUR m	H1 20	H1 19	H1 20	H1 19	H1 20	H1 19	H1 20	H1 19	H1 20	H1 19	_			
Total IFRIC 21 Impact - costs	-132	-100	-96	-112	-428	-346	-51	-48	-706	-606				
o/w Resolution Funds	-88	-70	-46	-42	-334	-262	-2	-2	-470	-376	_			
	Internatio Ban			Services to prates	Insur	ance	Το	tal						
In EUR m	H1 20	H1 19	H1 20	H1 19	H1 20	H1 19	H1 20	H1 19	_					
Total IFRIC 21 Impact - costs	-61	-75	-10	-7	-25	-30	-96	-112						
o/w Resolution Funds	-42	-40	-4	-2	0	0	-46	-42	_					
	Westerr	n Europe	Czech F	Republic	Rom	ania	Other	Europe	Rus	ssia	Mediterrane	a, Asia, an bassin and rseas		ational Retail king
In EUR m	H1 20	H1 19	H1 20	H1 19	H1 20	H1 19	H1 20	H1 19	H1 20	H1 19	H1 20	H1 19	H1 20	H1 19
Total IFRIC 21 Impact - costs o/w Resolution Funds	<b>-6</b> -4	<b>-8</b> -5	<b>-35</b> -29	<b>-34</b> -27	<b>-9</b> -6	<b>-16</b> -5	<b>-3</b> -1	<b>-10</b> -2	- <b>1</b> 0	<b>-1</b> 0	<b>-7</b> -2	-5 0	<b>-61</b> -42	<b>-75</b> -40
,	Global Ma Investor	rkets and Services	Financing a	nd Advisory	Asset an Manag	d Wealth ement	Total Global Investor	Banking and Solutions				Ū	12	
In EUR m	H1 20	H1 19	H1 20	H1 19	H1 20	H1 19	H1 20	H1 19	_					
Total IFRIC 21 Impact - costs	-306	-246	-110	-89	-11	-10	-428	-346						



o/w Resolution Funds

-197

-238

-85

-56

-11

-9

-334

-262

### **GROUP CRR/CRD4 PRUDENTIAL CAPITAL RATIOS**

In EURbn	30/06/2020	31/12/2019
Shareholder equity Group share	60.7	63.5
Deeply subordinated notes*	(8.2)	(9.5)
Undated subordinated notes*	(0.3)	(0.3)
Dividend to be paid & interest on subordinated notes	(0.1)	(2.0
Goodwill and intangible	(6.0)	(6.5)
Non controlling interests	4.3	4.(
Deductions and regulatory adjustments	(6.0)	(5.4)
Common Equity Tier 1 Capital	44.5	43.8
Additionnal Tier 1 Capital	8.2	8.1
Tier 1 Capital	52.7	51.9
Tier 2 capital	11.2	11.2
Total capital (Tier 1 + Tier 2)	63.9	63.1
Risk-Weighted Assets	361	345
Common Equity Tier 1 Ratio	12.3%	12.7%
Tier 1 Ratio	14.6%	15.1%
Total Capital Ratio	17.7%	18.3%

\_Fully Loaded Common Equity Tier 1, Tier 1 and Total Capital

Ratios based on the CRR/CDR4 rules as published on 26th June 2013, including Danish compromise for insurance. See Methodology. Ratio excluding IFRS 9 phasing (CET1 ratio at 12,5% including +20bp of IFRS 9 phasing). 31/12/2019 figures as published, not restated for 2019 dividend cancellation.

Excluding issue premiums on deeply subordinated notes and on undated subordinated notes



### GROUP **CRR LEVERAGE RATIO**

#### \_CRR Fully Loaded Leverage Ratio<sup>(1)</sup>

In EURbn	30/06/2020	31/12/2019
Tier 1 Capital	52.7	51.9
Total prudential balance sheet <sup>(2)</sup>	1,304	1,204
Adjustement related to derivative exposures	(143)	(81)
Adjustement related to securities financing transactions*	7	(3)
Off-balance sheet (loan and guarantee commitments)	106	104
Technical and prudential adjustments (Tier 1 capital prudential deductions)	(26)	(23)
Leverage exposure	1,248	1,200
CRR leverage ratio	4.2%	4.3%

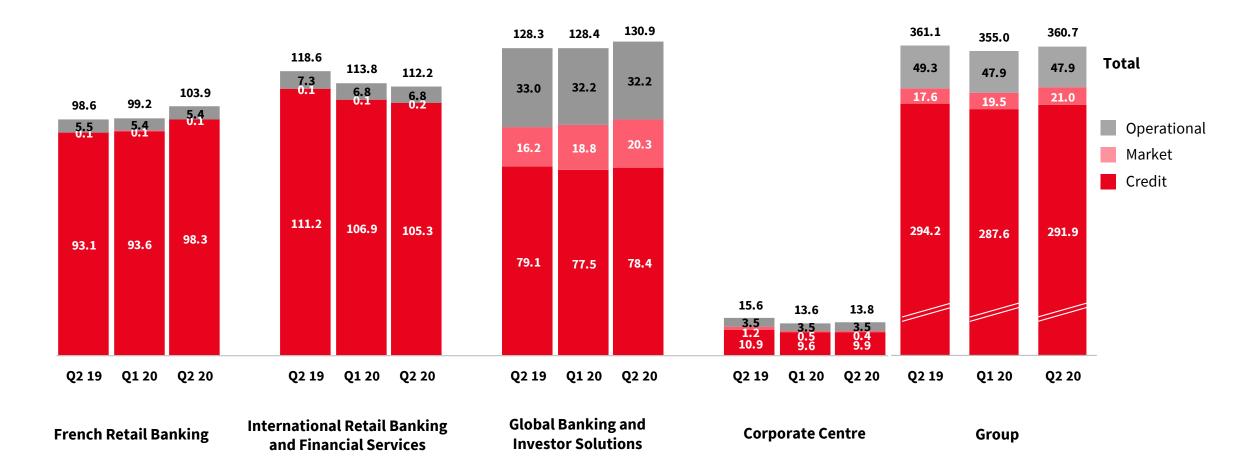
Fully loaded based on CRR rules taking into account the leverage ratio delegated act adopted in October 2014 by the European Commission. See Methodology. The prudential balance sheet corresponds to the IFRS balance sheet less entities accounted for through the equity method (mainly insurance subsidiaries) (1)

(2)

Securities financing transactions: repos, reverse repos, securities lending and borrowing and other similar transactions .



### **GROUP RISK-WEIGHTED ASSETS\* (CRR/CRD 4, IN EUR BN)**

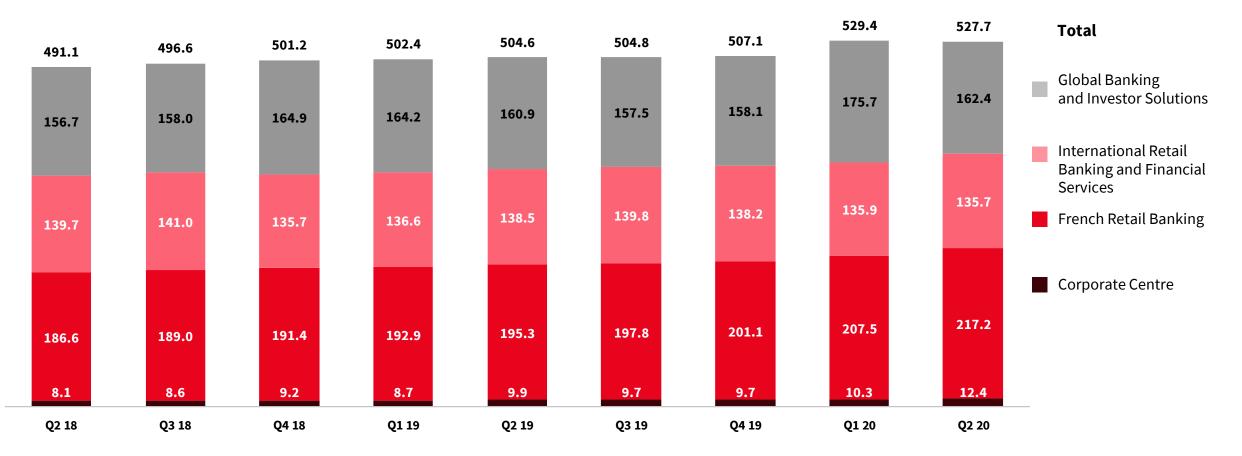


\* Includes the entities reported under IFRS 5 until disposal



### GROUP CHANGE IN GROSS BOOK OUTSTANDINGS\*

End of period in EUR bn



Customer loans; deposits and loans due from banks, leasing and lease assets. Excluding repurchase agreements.

Excluding entities reported under IFRS 5

From Q2 18, date restated reflecting the transfer of Global Transaction and Payment Services from French Retail Banking to Global Banking and Investor solutions.



\*

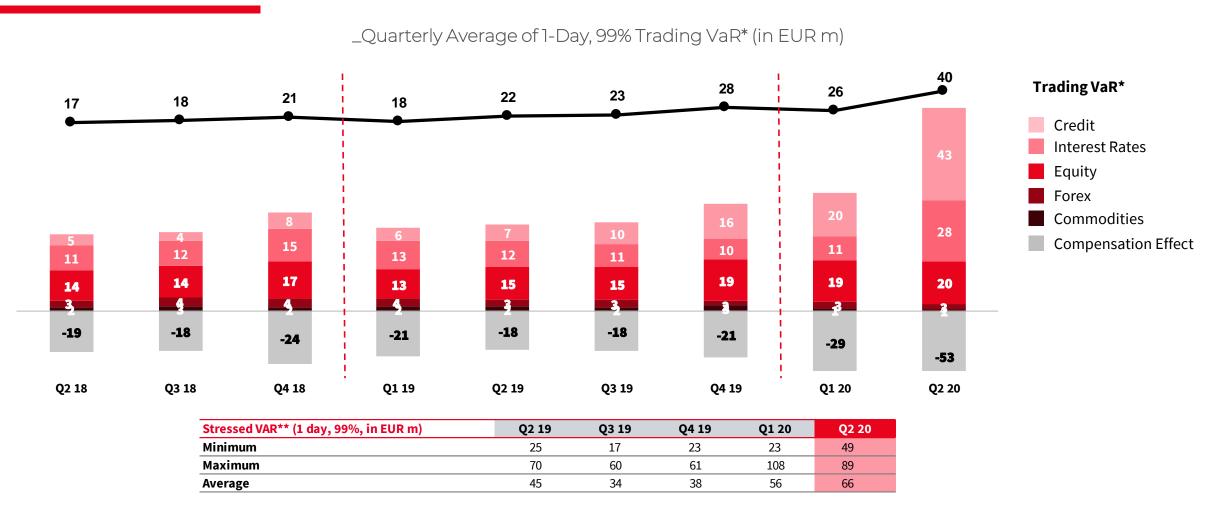
### **GROUP NON PERFORMING LOANS**

In EUR bn	30/06/2020	31/03/2020	30/06/2019
Gross book outstandings*	545.9	554.5	538.8
Doubtful loans*	17.7	16.6	17.0
Group Gross non performing loans ratio*	3.2%	3.0%	3.2%
Stage 1 provisions	1.2	0.9	0.9
Stage 2 provisions	1.5	1.2	1.0
Stage 3 provisions	9.5	9.2	9.4
Group Gross doubtful loans coverage ratio* (Stage 3 provisions / Doubtful loans)	54%	55%	55%

\* Customer loans and advances, deposits at banks and loans due from banks, leasing and lease assets, excluding loans and advances classified as held for sale, cash balances at central banks and other demand deposits, in accordance with the <u>EBA/ITS/2019/02</u> Implementing Technical Standards amending Commission Implementing Regulation (EU) No 680/2014 with regard to the reporting of financial information (FINREP). Historical data restated. See: Methodology



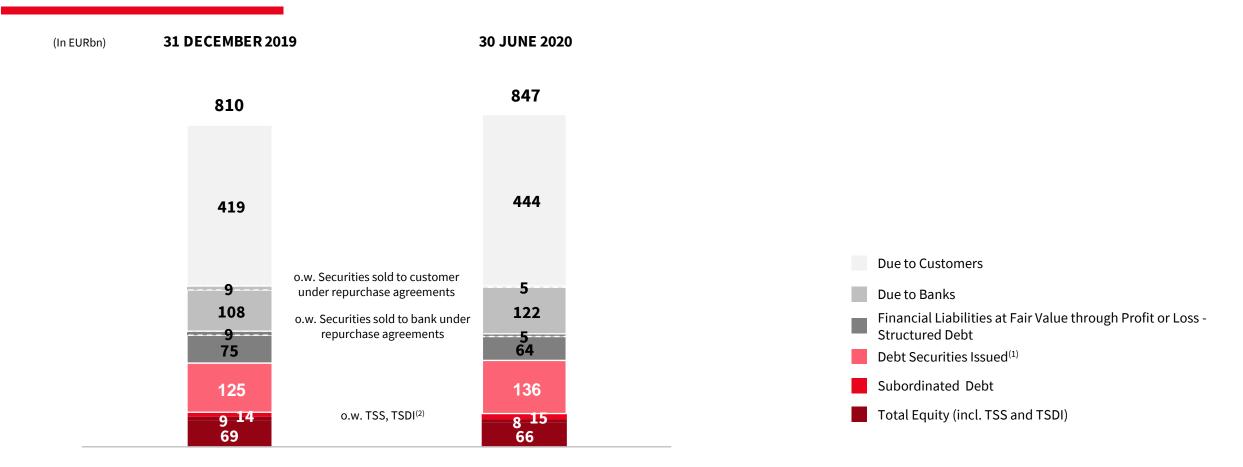
### GROUP CHANGE IN TRADING VAR\* AND STRESSED VAR\*\*



Trading VaR: measurement over one year (i.e. 260 scenarios) of the greatest risk obtained after elimination of 1% of the most unfavourable occurrences
 Stressed VaR: Identical approach to VaR (historical simulation with 1-day shocks and a 99% confidence interval), but over a fixed one-year historical window corresponding to a period of significant financial tension instead of a one-year rolling period



### **GROUP FUNDING STRUCTURE**



(1) o.w. SGSCF: EUR 3.3bn, SGSFH: EUR 13.3bn, CRH: EUR 4.4bn, securitisation and other secured issuances: EUR 2.2bn, conduits: EUR 10bn at end-June 2020 (and SGSCF: EUR 3.4bn, SGSFH: EUR 13.8bn, CRH: EUR 5.5bn, securitisation and other secured issuances: EUR 2.2bn, conduits: EUR 10bn at end-June 2020 (and SGSCF: EUR 3.4bn, SGSFH: EUR 13.8bn, CRH: EUR 5.5bn, securitisation and other secured issuances: EUR 2.2bn, conduits: EUR 10bn at end-June 2020 (and SGSCF: EUR 3.4bn, SGSFH: EUR 13.8bn, CRH: EUR 5.5bn, securitisation and other secured issuances: EUR 2.2bn, conduits: EUR 10bn at end-June 2020 (and SGSCF: EUR 3.4bn, SGSFH: EUR 13.8bn, CRH: EUR 5.5bn, securitisation and other secured issuances: EUR 2.2bn, conduits: EUR 10bn at end-June 2020 (and SGSCF: EUR 3.4bn, SGSFH: EUR 13.8bn, CRH: EUR 5.5bn, securitisation and other secured issuances: EUR 2.2bn, conduits: EUR 10bn at end-June 2020 (and SGSCF: EUR 3.4bn, SGSFH: EUR 13.8bn, CRH: EUR 5.5bn, securitisation and other secured issuances: EUR 2.2bn, conduits: EUR 10bn at end-June 2020 (and SGSCF: EUR 3.4bn, SGSFH: EUR 13.8bn, CRH: EUR 5.5bn, securitisation and other secured issuances: EUR 2.2bn, conduits: EUR 10bn at end-June 2020 (and SGSCF: EUR 3.4bn, SGSFH: EUR 13.8bn, CRH: EUR 5.5bn, securitisation and other secured issuances: EUR 2.2bn, conduits: EUR 10bn at end-June 2020 (and SGSCF: EUR 3.4bn, SGSFH: EUR 13.8bn, CRH: EUR 5.5bn, securitisation and other secured issuances: EUR 2.2bn, conduits: EUR 10bn at end-June 2020 (and SGSCF: EUR 3.4bn, SGSFH: EUR 13.8bn, CRH: EUR 5.5bn, securitisation and other secured issuances: EUR 2.2bn, conduits: EUR 10bn at end-June 2020 (and SGSCF: EUR 3.4bn, SGSFH: EUR 13.8bn, CRH: EUR 5.5bn, securitisation and other secured issuances: EUR 2.2bn, conduits: EUR 10bn at end-June 2020 (and SGSCF: EUR 3.4bn, SGSFH: EUR 13.8bn, CRH: EUR 5.5bn, securitisation and other secured issuances: EUR 5.5bn, securitisation and other secured issuances: EUR 5.5bn, securitisation at end-June 5.5bn, securitisation at end-June 5.5bn, securitisation at

(2) TSS: Deeply Subordinated Notes, TSDI: Undated Subordinated notes. Notional amount excluding notably fx differences, original issue premiums/discounts, and accrued interest



### GROUP **EPS CALCULATION**

Average number of shares (thousands)	H1 20	Q1 20	2019
Existing shares	853,371	853,371	834,062
Deductions			
Shares allocated to cover stock option plans and free shares awarded to staff	2,728	2,972	4,011
Other own shares and treasury shares			149
Number of shares used to calculate EPS**	850,643	850,399	829,902
Group net Income	(1,590)	(326)	3,248
Interest on deeply subordinated notes and undated subordinated notes	(320)	(159)	(715)
Capital gain net of tax on partial buybacks			
Adjusted Group net income	(1,910)	(485)	2,533
EPS (in EUR)	-2.25	-0.57	3.05
Underlying EPS* (in EUR)	-0.38	-0.07	4.03

\*Underlying EPS : adjusted for exceptional items and IFRIC 21 linearisation. See p.53 and Methodology \*\* The number of shares considered is the average number of ordinary shares of the period, excluding treasury shares and buybacks, but including the trading shares held by the Group



### **GROUP NET ASSET VALUE, TANGIBLE NET ASSET VALUE**

End of period	H1 20	Q1 20	2019
Shareholders' equity Group share	60,659	62,580	63,527
Deeply subordinated notes	(8,159)	(8,258)	(9,501)
Undated subordinated notes	(283)	(288)	(283)
Interest, net of tax, payable to holders of deeply subordinated notes & undated subordinated notes, interest paid to holders of deeply subordinated notes & undated subordinated notes, issue premium amortisations	20	1	4
Bookvalue of own shares in trading portfolio	335	381	375
Net Asset Value	52,572	54,416	54,122
Goodwill	(3,928)	(4,611)	(4,510)
Intangible Assets	(2,458)	(2,376)	(2,362)
Net Tangible Asset Value	46,186	47,429	47,250
Number of shares used to calculate NAPS**	851,133	851,133	849,665
Net Asset Value per Share	61.8	63.9	63.7
Net Tangible Asset Value per Share	54.3	55.7	55.6

\*\* The number of shares considered is the number of ordinary shares outstanding as of 30 June 2020, excluding treasury shares and buybacks, but including the trading shares held by the Group. In accordance with IAS 33, historical data per share prior to the date of detachment of a preferential subscription right are restated by the adjustment coefficient for the transaction. See Methodology



### **GROUP ROE/ROTE CALCULATION DETAIL**

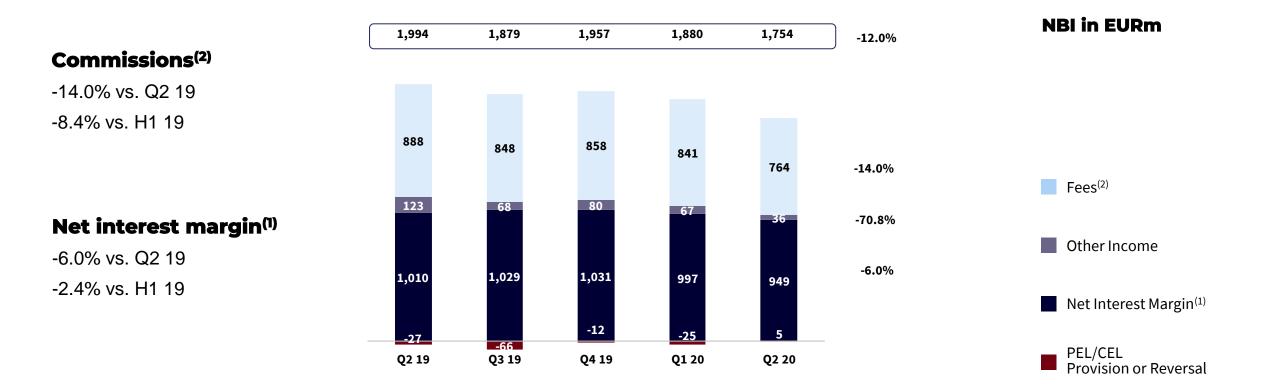
End of period	<b>Q2 20</b>	Q2 19	H1 20	H1 19
Shareholders' equity Group share	60,659	62,492	60,659	62,492
Deeply subordinated notes	(8,159)	(9,861)	(8,159)	(9,861)
Undated subordinated notes	(283)	(280)	(283)	(280)
Interest net of tax payable to holders of deeply subordinated notes & undated	(200)	(200)	(200)	(200)
subordinated notes, interest paid to holders of deeply subordinated notes & undated				
subordinated notes, interest paid to noter's or deepty subordinated notes & undated	20	(39)	20	(39)
OCI excluding conversion reserves	(834)	(636)	(834)	(636)
	(034)	()	(00-7)	. ,
Dividend provision		(717)		(717)
ROE equity end-of-period	51,403	50,959	51,403	50,959
and the second				
Average ROE equity	52,388	50,250	52,830	49,842
Average not equity				
Average Goodwill	(4,270)	(4,541)	(4,416)	(4,619)
Average Intangible Assets	(2,417)	(2,194)	(2,393)	(2,194)
Average ROTE equity	45,701	43,515	46,021	43,029
Group net Income (a)	(1,264)	1,054	(1,590)	1,740
Underlying Group net income (b)	8	1,247	0	2,332
Interest on deeply subordinated notes and undated subordinated notes (c)	(161)	(192)	(320)	(357)
Cancellation of goodwill impairment (d)	684	41	684	108
Ajusted Group net Income (e) = (a)+ (c)+(d)	(741)	903	(1,227)	1,491
Ajusted Underlying Group net Income (f)=(b)+(c)	(153)	1,056	(321)	1,975
Average ROTE equity (g)	45,701	43,515	46,021	43,029
ROTE [quarter: (4*e/g), 6M: (2*e/g)]	-6.5%	8.3%	-5.3%	6.9%
Average ROTE equity (underlying) (h)	46,973	43,612	47,611	43,325
Underlying ROTE [quarter: (4*f/h), 6M: (2*f/h)]	-1.3%	9.7%	-1.3%	9.1%

ROE/ROTE: see Methodology



### FRENCH RETAIL BANKING NET BANKING INCOME

Change Q2 20 vs. Q2 19

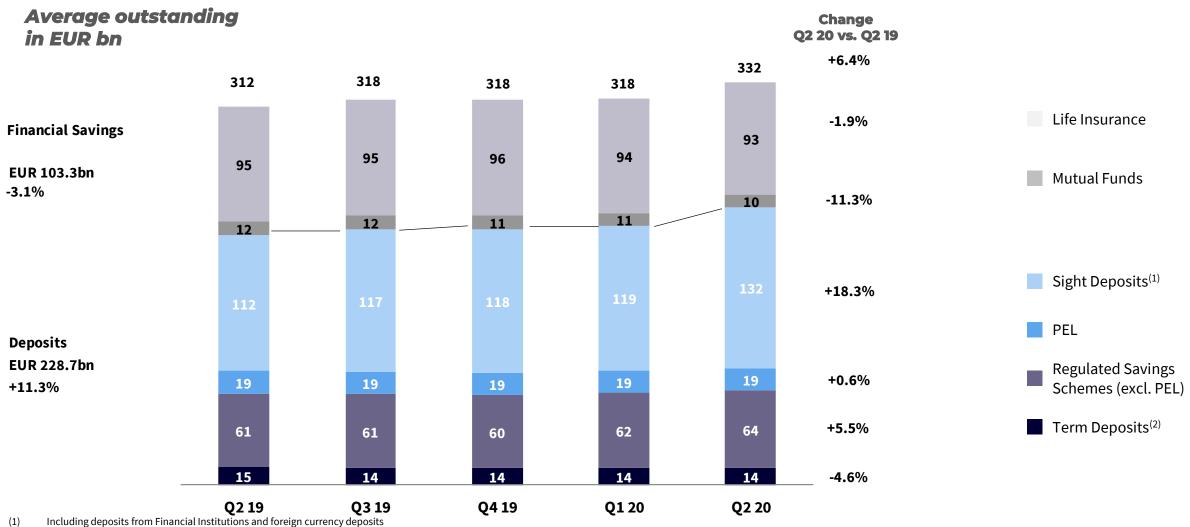


(1) Excluding PEL/CEL

(2) Fees includes revenues from insurance previously reported in "Other Income". Historical series have been restated.



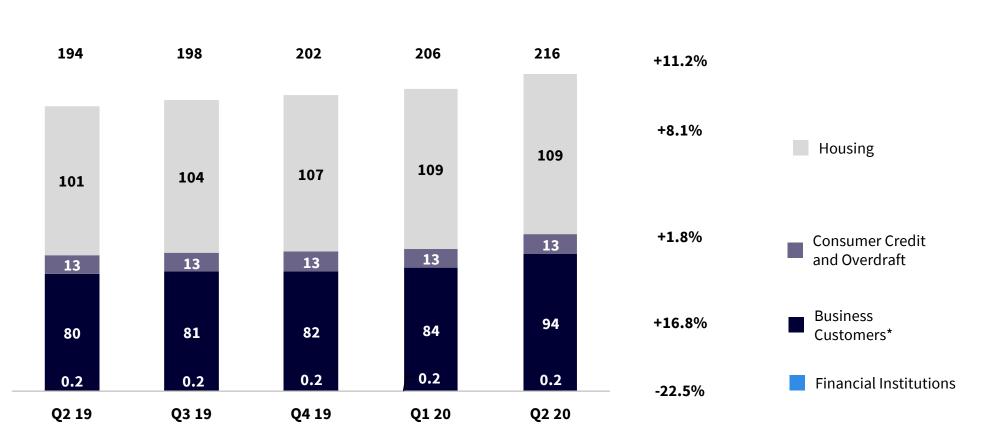
### FRENCH RETAIL BANKING CUSTOMER DEPOSITS AND FINANCIAL SAVINGS



(1) Including deposits from Financial Institutions and foreign currency deposits
 (2) Including deposits from Financial Institutions and medium-term notes

### FRENCH RETAIL BANKING LOANS OUTSTANDING

Average outstanding, net of provisions in EUR bn



\* SMEs, self-employed professionals, local authorities, corporates, NPOs, including foreign currency loans



Change

Q2 20 vs. Q2 19

### **INTERNATIONAL RETAIL BANKING AND FINANCIAL SERVICES QUARTERLY RESULTS**

	Internatio	onal Retai	l Banking		Insurance		Financial Se	ervices to	Corporates		Total	
In EUR m	Q2 20	Q2 19	Change	Q2 20	Q2 19	Change	Q2 20	Q2 19	Change	Q2 20	Q2 19	Change
Net banking income	1,157	1,412	-8.9%*	211	229	-7.1%*	382	483	-17.7%*	1,750	2,124	-10.8%*
Operating expenses	(682)	(782)	-2.9%*	(84)	(81)	+4.2%*	(221)	(253)	-8.6%*	(979)	(1,145)	-7.0%*
Gross operating income	475	630	-16.3%*	127	148	-13.3%*	161	230	-27.7%*	771	979	-15.1%*
Net cost of risk	(336)	(111)	x 3.2*	0	0	n/s	(82)	(22)	x 3.7*	(418)	(133)	x 3.3*
Operating income	139	519	-69.9%*	127	148	-13.3%*	79	208	-60.6%*	353	846	-54.8%*
Net profits or losses from other assets	(1)	0	n/s	0	0	n/s	0	0	+100.0%*	(1)	0	n/s
Impairment losses on goodwill	0	0	n/s	0	0	n/s	0	0	n/s	0	0	n/s
Income tax	(28)	(113)	-72.4%*	(39)	(46)	-14.3%*	(16)	(44)	-62.0%*	(86)	(193)	-52.0%*
Group net income	83	297	-67.4%*	88	102	-12.9%*	50	135	-61.5%*	226	515	-51.6%*
C/I ratio	59%	55%		40%	35%		58%	52%		56%	54%	
Average allocated capital	5,992	6,686		1,948	1,503		2,860	2,836		10,820	11,051	

The total column includes the effect of restructuring provision for EUR -29m recorded in Operating expenses (EUR -20m in Group net income) in Q2 19 and the effect of reversal of provision for EUR +8m recorded in Operating expenses (EUR +5m in Group net income) in Q2 20, not allocated to the businesses

\* When adjusted for changes in Group structure and at constant exchange rates Net banking income, operating expenses, cost to income ratio, allocated capital: see Methodology



### **INTERNATIONAL RETAIL BANKING AND FINANCIAL SERVICES** HALF YEAR RESULTS

	International Retail Banking		Insurance		Financial S	ervices to (	Corporates	Total				
In EUR m	H1 20	H1 19	Change	H1 20	H1 19	Change	H1 20	H1 19	Change	H1 20	H1 19	Change
Net banking income	2,450	2,799	-3.1%*	440	460	-3.9%*	824	941	-9.5%*	3,714	4,200	-4.7%*
Operating expenses	(1,481)	(1,640)	-0.0%*	(192)	(185)	+4.0%*	(460)	(495)	-3.0%*	(2,125)	(2,349)	-2.0%*
Gross operating income	969	1,159	-7.4%*	248	275	-9.2%*	364	446	-16.8%*	1,589	1,851	-8.0%*
Net cost of risk	(532)	(222)	x 2.5*	0	0	n/s	(115)	(39)	x 3.0*	(647)	(261)	x 2.5*
Operating income	437	937	-47.4%*	248	275	-9.2%*	249	407	-37.7%*	942	1,590	-36.1%*
Net profits or losses from other assets	1	1	n/s	0	0	n/s	10	0	n/s	11	1	n/s
Impairment losses on goodwill	0	0	n/s	0	0	n/s	0	0	n/s	0	0	n/s
Income tax	(102)	(208)	-44.8%*	(77)	(85)	-8.8%*	(56)	(88)	-34.8%*	(238)	(371)	-31.0%*
Group net income	250	543	-45.7%*	170	189	-9.5%*	166	266	-36.8%*	591	979	-33.7%*
C/I ratio	60%	59%		44%	40%		56%	53%		57%	56%	
Average allocated capital	6,027	6,842		1,785	1,667		2,873	2,812		10,708	11,336	

The total column includes the effect of restructuring provision for EUR -29m recorded in Operating expenses (EUR -20m in Group net income) in Q2 19 and the effect of reversal of provision for EUR +8m recorded in Operating expenses (EUR +5m in Group net income) in Q2 20, not allocated to the businesses

\* When adjusted for changes in Group structure and at constant exchange rates

Net banking income, operating expenses, cost to income ratio, allocated capital: see Methodology



### **QUARTERLY RESULTS OF INTERNATIONAL RETAIL BANKING BREAKDOWN BY REGION**

	Western Europe Czech Republic		Romania		Other Europe		Russia (1)		Africa, Asia, Mediterranean bassin and Overseas		Total International Retail Banking			
In M EUR	Q2 20	Q2 19	Q2 20	Q2 19	Q2 20 Q2 19		Q2 20	Q2 19	Q2 20	Q2 19	Q2 20	Q2 19	Q2 20	Q2 19
Net banking income	222	223	234	289	135	157	(2)	99	178	206	390	438	1,157	1,412
Change *	+0.1%*		-14.6%*		-13.1%*		n/s		-5.1%*		-9.8%*		-8.9%*	
Operating expenses	(95)	(98)	(135)	(140)	(83)	(84)	1	(56)	(119)	(141)	(251)	(263)	(682)	(782)
Change *	-3.1%*		+1.1%*		+0.5%*		n/s		-8.0%*		-2.1%*		-2.9%*	
Gross operating income	127	125	99	149	52	73	(1)	43	59	65	139	175	475	630
Change *	+2.5%*		-29.5%*		-28.6%*		n/s		+1.2%*		-21.0%*		-16.3%*	
Net cost of risk	(73)	(36)	(37)	9	(34)	25	0	(3)	(66)	(20)	(126)	(86)	(336)	(111)
Change *	x 2.0*		n/s		n/s		n/s		x 3.6*		+50.3%*		x 3.2*	
Operating income	54	89	62	158	18	98	(1)	40	(7)	45	13	89	139	519
Change *	-38.6%*		-58.4%*		-81.5%*		n/s		n/s		-85.9%*		-69.9%*	
Net profits or losses from other assets	0	0	(1)	1	0	0	0	(2)	0	0	0	1	(1)	0
Impairment losses on goodwill	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Income tax	(12)	(18)	(12)	(32)	(3)	(19)	0	(8)	2	(8)	(3)	(28)	(28)	(113)
Group net income	37	67	30	78	10	50	(2)	28	(5)	37	13	37	83	297
Change *	-44.0%*		-58.7%*		-80.0%*		n/s		n/s		-66.8%*		-67.4%*	
C/I ratio	42.8%	43.9%	57.7%	48.4%	61.5%	53.5%	n/s	56.6%	66.9%	68.4%	64.4%	60.0%	58.9%	55.4%
Average allocated capital	1,576	1,479	963	1,001	485	454	26	831	1,147	1,133	1,795	1,788	5,992	6,686

When adjusted for changes in Group structure and at constant exchange rates

Net banking income, operating expenses, cost to income ratio, allocated capital: see Methodology Russia structure includes Rosbank, Rusfinance and their consolidated subsidiaries in International Retail Banking (1)



\*

### HALF YEAR RESULTS OF INTERNATIONAL RETAIL BANKING **BREAKDOWN BY REGION**

	Western Europe Czech Republic		Romania Other I		Europe Russia (1)		a (1)	Africa, Asia, Mediterranean bassin and Overseas		Total International Retail Banking				
In M EUR	H1 20	H1 19	H1 20	H1 19	H1 20	H1 19	H1 20	H1 19	H1 20	H1 19	H1 20	H1 19	H1 20	H1 19
Net banking income	453	439	507	572	284	306	(2)	232	371	385	837	865	2,450	2,799
Change *	+3.3%*		<b>-9.1</b> %*		-6.0%*		n/s		+0.4%*		-2.8%*		-3.1%*	
Operating expenses	(201)	(202)	(310)	(309)	(178)	(184)	2	(134)	(252)	(277)	(542)	(534)	(1,481)	(1,640)
Change *	-0.5%*		+2.7%*		-1.9%*		n/s		-5.6%*		+3.0%*		-0.0%*	
Gross operating income	252	237	197	263	106	122	0	98	119	108	295	331	969	1,159
Change *	+6.6%*		-23.0%*		-12.3%*		n/s		+16.1%*		-11.9%*		-7.4%*	
Net cost of risk	(132)	(71)	(62)	16	(47)	30	0	(7)	(99)	(49)	(192)	(141)	(532)	(222)
Change *	+85.9%*		n/s		n/s		n/s		x 2.1*		+35.4%*		x 2.5*	
Operating income	120	166	135	279	59	152	0	91	20	59	103	190	437	937
Change *	-27.5%*		-50.2%*		-60.8%*		n/s		-63.8%*		-46.7%*		-47.4%*	
Net profits or losses from other assets	0	0	0	1	0	0	0	(1)	0	0	1	1	1	1
Impairment losses on goodwill	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Income tax	(25)	(33)	(28)	(56)	(12)	(30)	0	(18)	(4)	(10)	(33)	(61)	(102)	(208)
Group net income	88	126	66	139	29	74	(2)	65	16	49	53	90	250	543
Change *	-29.9%*		-51.1%*		-60.5%*		n/s		-65.2%*		-40.4%*		-45.7%*	
C/I ratio	44.4%	46.0%	61.1%	54.0%	62.7%	60.1%	n/s	57.8%	<b>67.9</b> %	71.9%	64.8%	61.7%	60.4%	58.6%
Average allocated capital	1,550	1,453	977	1,017	466	459	30	1,005	1,179	1,080	1,825	1,828	6,027	6,842

\*

When adjusted for changes in Group structure and at constant exchange rates Net banking income, operating expenses, cost to income ratio, allocated capital: see Methodology Russia structure includes Rosbank, Rusfinance and their consolidated subsidiaries in International Retail Banking (1)



### INTERNATIONAL RETAIL BANKING AND FINANCIAL SERVICES LOAN AND DEPOSIT OUTSTANDINGS BREAKDOWN



#### Change June 20 vs. June 19

17.7

85.8

22.1

25.1

6.4

9.9

22.2

June 20

+0.1%\*

+3.2%\*

+3.7%\*

+3.4%\*

+1.2%\*

+1.6%\*

+4.0%\*

#### \_Deposit Outstandings Breakdown (in EURbn)

Chanao

		Change	
		June 20 vs. June 1	9
	1.0		1.1
	83.6	+6.2%*	80.3
o.w. Equipment	1.9	+7.1%*	
Finance <sup>(1)</sup>		-13.0%*	1.7
o.w. sub-total International Retail Banking	33.2	+6.7%*	33.7
Western Europe (Consumer Finance)		+ <b>4.9</b> %*	
	9.6		0.0
Czech Republic	5.5		9.8
Romania	11.7	+11.3%*	12.1
Other Europe			
Russia	21.7	+8.2%*	23.0
Africa and other			
	June 19		June 20

When adjusted for changes in Group structure and at constant exchange rates

18.2

91.6

21.3

25.5

6.5

5.7

10.7

21.9

June 19

Excluding factoring (1)



### INTERNATIONAL RETAIL BANKING AND FINANCIAL SERVICES PRESENCE IN AFRICA

Clients	NBI		Net income		C/I	R	WA
4,1m	EUR 0,7bn		EUR 30m		65%	EUR	20,5bn
H1 20	NBI (In EUR m)	RWA (In EUR m)	Credits (In EUR m)	Deposits (In EUR m)	L/D ratio	Ranking	
Morocco	224	7,757	8,202	6,881	119%	4th	
Algeria	76	1,608	1,526	2,206	69%	-	
Tunisia	35	1,660	1,724	1,505	115%	7th	
Côte d'Ivoire	114	2,442	2,088	2,778	75%	1st	
Senegal	51	1,399	941	1,151	82%	2nd	
Cameroun	63	1,404	993	1,285	77%	1st	
Ghana	41	700	423	518	82%		
Madagascar	28	311	314	448	70%	3rd	
Burkina Faso	29	886	699	846	83%	3rd	
Guinea Equatorial	14	321	136	304	45%	3rd	
Guinea	30	529	279	348	80%	1st	
Chad	12	307	123	224	55%	4th	
Benin	12	521	316	337	93%	5th	-
Congo	11	263	151	191	79%	-	



(1) Ranking based on loan outstandings



### **INTERNATIONAL RETAIL BANKING AND FINANCIAL SERVICES** SG RUSSIA<sup>(1)</sup>

In EUR m	Q2 20	Q2 19	Change	H1 20	H1 19	Change
Net banking income	201	227	-3%	412	427	1%
Operating expenses	(125)	(149)	-8%	(267)	(294)	-4%
Gross operating income	75	78	7%	145	133	11%
Net cost of risk	(66)	(20)	253%	(99)	(49)	109%
Operating income	10	58	-81%	47	84	-47%
Group net income	7	45	-82%	36	66	-48%
C/I ratio	62%	66%		65%	69%	

#### SG Russia Results

#### SG Commitment to Russia

In EUR bn	<b>Q</b> 2 20	Q4 19	Q4 18	Q4 17
Book value	3.0	3.1	2.8	2.8
Intragroup Funding				
- Sub. Loan	0.5	0.5	0.5	0.5
- Senior	0.0	0.0	0.0	0.0

NB. The Rosbank Group book value amounts to EUR 3.0bn at Q2 20, not including translation reserves of EUR -1.0bn, already deducted from Group Equity

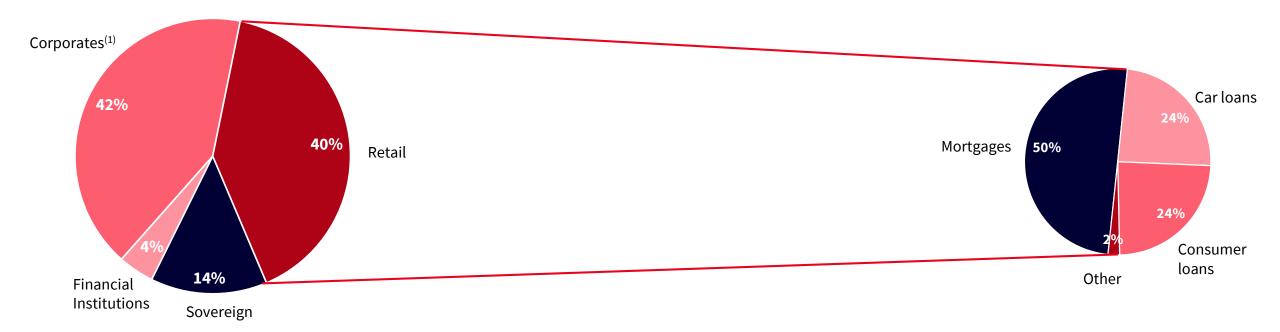
(1)

When adjusted for changes in Group structure and at constant exchange rates Contribution of Rosbank, Rusfinance Bank, Societe Generale Insurance, ALD Automotive, and their consolidated subsidiaries to Group businesses results Net banking income, operating expenses, cost to income ratio: see Methodology



### **GROUP DIVERSIFIED EXPOSURE TO RUSSIA**

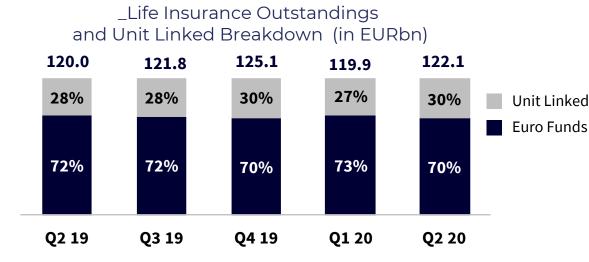
\_EAD as of Q2 20: EUR 15.3bn



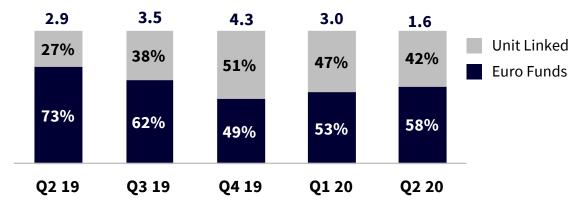
(1) o/w ca.90% Tier 1 corporates



### INTERNATIONAL RETAIL BANKING AND FINANCIAL SERVICES INSURANCE KEY FIGURES



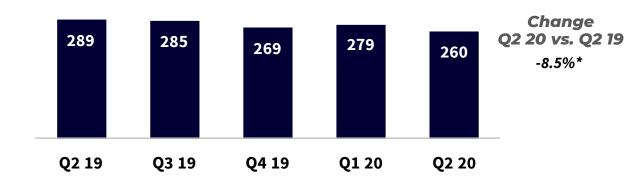
\_Life Insurance Gross Inflows (in EURbn)



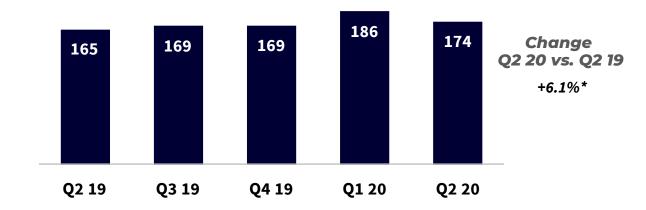
\* When adjusted for changes in Group structure and at constant exchange rates



\_Personal Protection Insurance Premiums (in EURm)



\_Property and Casualty Insurance Premiums (in EURm)



### **GLOBAL BANKING AND INVESTOR SOLUTIONS QUARTERLY RESULTS**

	Global M	larkets an Services	d Investor	Finan	Financing and Advisory		Asset and Wealth Management			Total Global Banking and Investor Solutions			
In EUR m	Q2 20	Q2 19	Change	Q2 20	Q2 19	Change	Q2 20	Q2 19	Change	Q2 20	Q2 19	Ch	ange
Net banking income	991	1,391	-28.9%*	657	644	+1.3%*	232	231	+0.2%*	1,880	2,266	-17.0%	-17.3%*
Operating expenses	(999)	(1,272)	-21.6%*	(383)	(404)	-5.6%*	(188)	(239)	-21.7%*	(1,570)	(1,915)	-18.0%	-18.2%*
Gross operating income	(8)	119	n/s	274	240	+12.9%*	44	(8)	n/s	310	351	-11.7%	-12.4%*
Net cost of risk	(28)	(8)	x 3.5*	(383)	(33)	x 11.9*	(8)	8	n/s	(419)	(33)	x 12.7	x 13.0*
Operating income	(36)	111	n/s	(109)	207	n/s	36	0	n/s	(109)	318	n/s	n/s
Net profits or losses from other assets	0	0		0	0		0	0		0	0		
Net income from companies accounted for by the equity method	2	2		(1)	0		0	0		1	2		
Impairment losses on goodwill	0	0		0	0		0	0		0	0		
Income tax	7	(29)		51	(11)		(7)	0		51	(40)		
Net income	(27)	84		(59)	196		29	0		(57)	280		
O.w. non controlling Interests	10	6		0	0		0	0		10	6		
Group net income	(37)	78	n/s	(59)	196	n/s	29	0	n/s	(67)	274	n/s	n/s
Average allocated capital	8,159	8,551		5,416	5,966		875	1,026		14,453	15,543		
C/I ratio	101%	91%		58%	63%		81%	103%		84%	85%		

\* When adjusted for changes in Group structure and at constant exchange rates Net banking income, operating expenses, cost to income ratio, allocated capital: see Methodology Historical series restated according to new quarterly series published on 30 September 2019





### **GLOBAL BANKING AND INVESTOR SOLUTIONS** HALF YEAR RESULTS

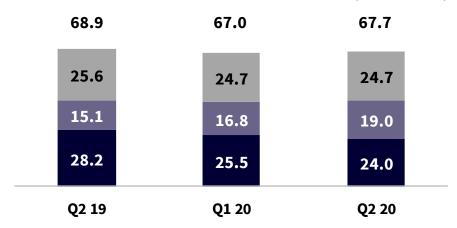
	Global Markets and Investor Services			Financing and Advisory			Asset and Wealth Management			Total Global Banking and Investor Solutions			
in EUR m	H1 20	H1 19	Change	H1 20	H1 19	Change	H1 20	H1 19	Change	H1 20	H1 19	Cha	ange
Net banking income	1,759	2,719	-35.8%*	1,286	1,300	-2.0%*	462	486	-4.9%*	3,507	4,505	-22.2%	-22.7%*
Operating expenses	(2,303)	(2,611)	-12.2%*	(843)	(866)	-3.5%*	(401)	(464)	-12.5%*	(3,547)	(3,941)	-10.0%	-10.3%*
Gross operating income	(544)	108	n/s	443	434	+1.1%*	61	22	x 2.2*	(40)	564	n/s	n/s
Net cost of risk	(29)	(3)	x 9.5*	(715)	(78)	x 9.1*	(17)	6	n/s	(761)	(75)	x 10.1	x 10.1*
Operating income	(573)	105	n/s	(272)	356	n/s	44	28	+31.7%*	(801)	489	n/s	n/s
Net profits or losses from other assets	14	0		0	0		0	0		14	0		
Net income from companies accounted for by the equity method	4	5		(1)	(1)		0	0		3	4		
Impairment losses on goodwill	0	0		0	0		0	0		0	0		
Income tax	113	(26)		91	(35)		(9)	(7)		195	(68)		
Net income	(442)	84		(182)	320		35	21		(589)	425		
O.w. non controlling Interests	14	10		0	0		1	1		15	11		
Group net income	(456)	74	n/s	(182)	320	n/s	34	20	+39.5%*	(604)	414	n/s	n/s
Average allocated capital	7,835	8,836		5,314	6,125		871	1,103		14,024	16,064		
C/I ratio	131%	96%		66%	67%		87%	95%		101%	87%		

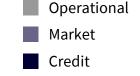
\* When adjusted for changes in Group structure and at constant exchange rates Net banking income, operating expenses, cost to income ratio, allocated capital: see Methodology Historical series restated according to new quarterly series published on 30 September 2019



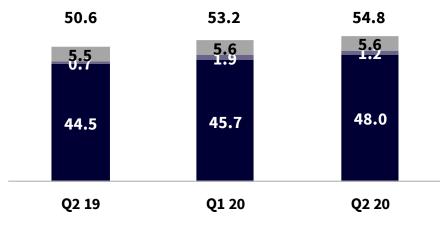
### **GLOBAL BANKING AND INVESTOR SOLUTIONS RISK-WEIGHTED ASSETS**

\_Global Markets and Investor Services (in EURbn)

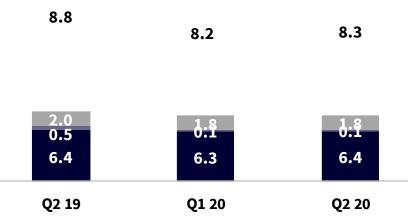




\_Financing and Advisory (in EURbn)



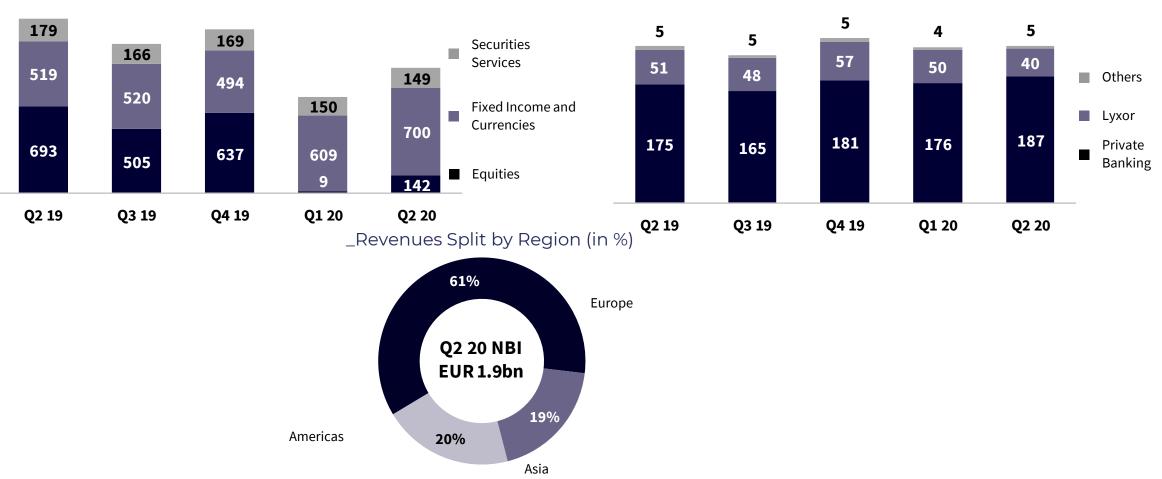
\_Asset and Wealth Management (in EURbn)



Historical series restated according to new quarterly series published on 30 September 2019



### **GLOBAL BANKING AND INVESTOR SOLUTIONS REVENUES**



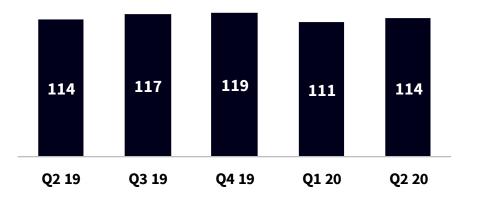
\_Global Markets and Investor Services Revenues (in EURm)<sup>(1)</sup>

\_Asset and Wealth Management Revenues (in EURm)

(1) Historical series restated according to new quarterly series published on 30 September 2019

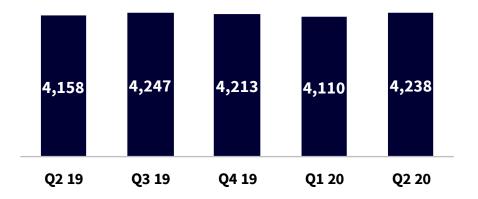


### **GLOBAL BANKING AND INVESTOR SOLUTIONS KEY FIGURES**

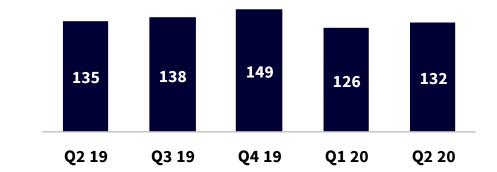


\_Private Banking: Assets under Management (in EURbn)

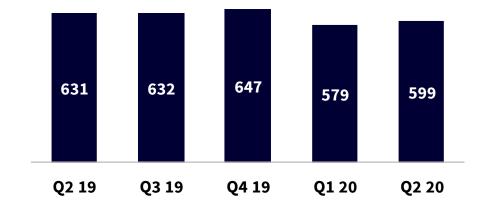
\_Securities Services: Assets under Custody (in EURbn)



\_Lyxor: Assets under Management (in EURbn)



\_Securities Services: Assets under Administration (in EURbn)





### **GLOBAL BANKING AND INVESTOR SOLUTIONS LEAGUE TABLES - RANKINGS - AWARDS**



#### • CEE's Best Bank for Financing • Excellence in Leadership in Western Europe and in Africa **Asiamoney China Green Finance Awards 2020** Best Green Belt and Road Project

### The Asset Triple A **Infrastructure Awards**

Deals of the year in: Renewable Energy, Green Project, PPP, Petrochemical and Transport

#### **STRUCTURED FINANCE**

- #1 Europe, EMEA & Worldwide Renewable Energy Financing\*
- #1 Project Finance Mandated Lead
- #3 EMEA Loans MLA
- #2 France Acquisition Finance MLA &
- # 2 M&A Any Involvement France\*\*\*

### **GLOBAL MARKETS AND INVESTOR SERVICES**

**Euromoney FX 2020 Survey** #1 Corporates and FIs Best Service in CEEMEA #3 Corporates Western Europe



**Structured Notes Awards** 

Hybrid hunger Deal of the Year



**Global Finance** Best sub-custodian Bank in Europe, Ivory Coast, France, Morocco, Romania and Russia

awards2020

#### **Structured Retail Products** Magazine

#### **Asia-Pacific Awards 2020**

- Best House, Asia Pacific
- Best House, Equities Best House, Japan
- WARDS 2020
- Best Warrant Provider



#### **Global Capital Americas Derivatives Awards 2020**

- Volatility Derivatives Bank of the Year
- Research and Strategy House of the Year
- Corporate Solutions Provider of the Year



2020 Survey

Lvxor rated

**ASSET & WEALTH MANAGEMENT** 

**Telos ESG check** 

platin/GOLD/silver/bronze

#### **UCITS Hedge Awards , The Hedge Fund** LYXOR Journal CONTRACT COMPANY CONTRACT

- Lyxor / Chenavari Credit Fund, Best Performing Fund over 3 and 4 Year Periods, category Long Short Credit Europe
- Lyxor / Epsilon Global Trend Fund, Best Performing Fund over 3 and 4 Year Periods, category Trend Following CTA
- Lyxor/WNT Fund, Best Performing Fund over a 2 Year Period, category CTA Diversified Quant > USD 250 M
- Lyxor/Bridgewater Global Macro, Largest Asset Raise by a New Launch



Bonds EMEA

Bonds

The Banker

DEALS

- OF THE -YEAR

2020



# **METHODOLOGY (1/3)**

1 - The financial information presented for the quarter and first half ending 30 June 2020 was reviewed by the Board of Directors on 31 July 2020 and has been prepared in accordance with IFRS as adopted in the European Union and applicable at this date. The limited review procedures on the condensed interim financial statements at 30 June 2020 carried by the Statutory Auditors are currently underway.

#### 2 – Net banking income

The pillars' net banking income is defined on page 43 of Societe Generale's 2020 Universal Registration Document. The terms "Revenues" or "Net Banking Income" are used interchangeably. They provide a normalised measure of each pillar's net banking income taking into account the normative capital mobilised for its activity.

#### 3 - Operating expenses

**Operating expenses** correspond to the "Operating Expenses" as presented in note 8.1 to the Group's consolidated financial statements as at December 31<sup>st</sup>, 2019 (pages 423 et seq. of the 2020 Universal Registration Document). The term "costs" is also used to refer to Operating Expenses. The **Cost/Income Ratio** is defined on page 43 of Societe Generale's 2020 Universal Registration Document.

#### 4 – IFRIC 21 adjustment

The IFRIC 21 adjustment corrects the result of the charges recognised in the accounts in their entirety when they are due (generating event) so as to recognise only the portion relating to the current quarter, i.e. a quarter of the total. It consists in smoothing the charge recognised accordingly over the financial year in order to provide a more economic idea of the costs actually attributable to the activity over the period analysed.

#### 5 - Exceptional items - transition from accounting data to underlying data

The Group may be required to provide underlying indicators for a clearer understanding of its actual performance. Underlying data is obtained from reported data by restating the latter to take into account exceptional items and the IFRIC 21 adjustment

The Group restates also the revenues and earnings of the French Retail Banking pillar for PEL/CEL provision allocations or write-backs. This adjustment makes it easier to identify the revenues and earnings relating to the pillar's activity, by excluding the volatile component related to commitments specific to regulated savings.

Details of these items, as well as the other items that are the subject of a one-off or recurring restatement (exceptional items) are given in the supplement (page 39).



# **METHODOLOGY (2/3)**

#### 6 - Cost of risk in basis points, coverage ratio for non performing loans

The cost of risk or commercial cost of risk is defined on pages 45 and 574 of Societe Generale's 2020 Universal Registration Document. This indicator makes it possible to assess the level of risk of each of the pillars as a percentage of balance sheet loan commitments, including operating leases. The gross coverage ratio for Non performing loans is calculated as the ratio of provisions recognised in respect of the credit risk to gross outstandings identified as in default within the meaning of the regulations, without taking account of any guarantees provided. This coverage ratio measures the maximum residual risk associated with outstandings in default ("non performing").

	(In EUR m)	Q2 20	Q2 19	H1 20	H1 19
	Net Cost Of Risk	442	129	691	223
French Retail Banking	Gross loan Outstandings	207,517	192,896	204,328	192,159
	Cost of Risk in bp	85	27	68	23
International Datail Banking	Net Cost Of Risk	418	133	647	261
nternational Retail Banking and Financial Services	Gross loan Outstandings	133,475	139,634	134,941	134,747
and Financial Services	Cost of Risk in bp	125	38	96	39
Clabel Denking and Investor	Net Cost Of Risk	419	33	761	75
Global Banking and Investor Solutions	Gross loan Outstandings	175,673	164,162	166,868	164,512
30(0(10))3	Cost of Risk in bp	95	8	91	9
	Net Cost Of Risk	0	19	0	19
Corporate Centre	Gross loan Outstandings	10,292	8,705	10,001	8,977
	Cost of Risk in bp	3	86	3	42
	Net Cost Of Risk	1,279	314	2,099	578
Societe Generale Group	Gross loan Outstandings	526,958	505,397	516,138	500,395
	Cost of Risk in bp	97	25	81	23

#### 7 - ROE, RONE, ROTE

The notion of ROE (Return On Equity) and ROTE (Return On Tangible Equity), as well as the methodology for calculating it, are specified on pages 45 and 46 of Societe Generale's 2020 Universal Registration Document. This measure makes it possible to assess return on equity and Societe Generale's return on equity tangible.

RONE (*Return on Normative Equity*) determines the return on average normative equity allocated to the Group's businesses, according to the principles presented on page 46 of Societe Generale's 2020 Universal Registration Document.



# METHODOLOGY (3/3)

The net result by the group retained for the numerator of the ratio is the net profit attributable to the accounting group adjusted by the interest to be paid on TSS & TSDI, interest paid to the holders of TSS & TSDI amortization of premiums issues and unrealized gains/losses accounted in equity, excluding translation reserves (see methodological Note 9). For the ROTE, the result is also restated for impairment of goodwill.

8 - Net assets and tangible net assets are defined in the methodology, page 48 of the Group's 2020 Universal Registration Document.

#### 9 - Calculation of Earnings Per Share (EPS)

The EPS published by Societe Generale is calculated according to the rules defined by the IAS 33 standard (see page 47 of Societe Generale's 2020 Universal Registration Document). The corrections made to Group net income in order to calculate EPS correspond to the restatements carried out for the calculation of ROE and ROTE. For indicative purpose, the Group also publishes EPS adjusted for the impact of exceptional items and for IFRIC 21 adjustment (Underlying EPS).

**10** - The Societe Generale Group's **Common Equity Tier 1 capital** is calculated in accordance with applicable CRR/CRD4 rules. The fully-loaded **solvency ratios** are presented pro forma for current earnings, net of dividends, for the current financial year, unless specified otherwise. The leverage ratio is calculated according to applicable CRR/CRD4 rules including the provisions of the delegated act of October 2014.

11 - The liquid asset buffer or liquidity reserve includes 1/ central bank cash and deposits recognised for the calculation of the liquidity buffer for the LCR ratio, 2/ liquid assets rapidly tradable in the market (High Quality Liquid Assets or HQLA), unencumbered net of haircuts, as included in the liquidity buffer for the LCR ratio and 3/ central bank eligible assets, unencumbered net of haircuts.

12 - The "Long Term Funding" outstanding is based on the Group financial statements and on the following adjustments allowing for a more economic reading. It then Includes interbank liabilities and debt securities issued with a maturity above one year at inception. Issues placed in the Group's Retail Banking networks (recorded in medium/long-term financing) are removed from the total of debt securities issued.

Note: The sum of values contained in the tables and analyses may differ slightly from the total reported due to rounding rules. All the information on the results for the period (notably: press release, downloadable data, presentation slides and supplement) is available on Societe Generale's website www.societegenerale.com in the "Investor" section.



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